

Regional Council Meeting

At or after 12:00 p.m., Thursday, January 29, 2026

Pima Association of Governments
1 E. Broadway Blvd., Suite 401, Tucson

Public Access to Meeting Audio/Presentations (if technologically available):
[Live YouTube Video Link](#)

Notice is hereby given to the public and to the Council's members that the Regional Council of Pima Association of Governments will have a meeting at the above stated time and location. The following is an agenda of the matters to be considered, discussed and acted upon. The sequence of the agenda may be changed by the Chair. Action may be taken on any item.

The Regional Council may vote to go into Executive Session pursuant to A.R.S. § 38-431.03(A)(3) for discussion or consultation for legal advice with the attorney or attorneys of the public body regarding any item specifically listed on this agenda.

PAG is a private, nonprofit {501(c)4} organization designated as the federally required metropolitan planning organization for Pima County.

PAG meeting agendas requiring public notice are posted at the official address referenced above and are available for public review during official PAG business hours, excluding weekends and legal holidays.

The meeting room will be open to the public. Members of the public are invited to attend the meeting via the public access link above if technologically available. Members of the Council may attend the meeting in-person or remotely. Regional Council members will be provided with a separate link to participate remotely, as needed.

Members of the public may submit written comments relating to this meeting to info@PAGregion.com within 24 hours prior to the posted start time of the meeting. These comments will be filed with the meeting's records.

Alternatively, a virtual call-in option subject to technological availability may be available for comments under the Call to the Audience item on the PAG Regional Council meeting agenda. Interested members of the public must email info@PAGregion.com or call (520) 792-1093 at least 24 hours prior to the start of the meeting to confirm your interest in participating in the virtual Call to the Audience.

A quorum of the Regional Transportation Authority's Board of Directors is present. However, in compliance with state open meeting laws, no issues related to the RTA will be discussed or acted upon during the Regional Council meeting.

Council Description: Develop, adopt and/or endorse policies, plans, reports and other submittals related to regional problems and needs that require action on an areawide or regional basis, including air quality, water quality, transportation, land use and human services. Involve local and state governments in a voluntary and cooperative manner to develop regional solutions. Act in its capacity as the federally required and state-designated metropolitan planning organization and as the U.S. Environmental Protection Agency-designated lead agency for air, water quality and regional solid waste planning for the greater Tucson region.

"We encourage and uphold the importance of regional collaboration as the PAG Regional Council addresses regional priorities and pursues regional solutions."

To view the full Regional Collaboration and Unity Pledge, visit PAGregion.com/pledge

AGENDA

- 1. Call to Order and Roll Call**
- 2. Pledge of Allegiance**
- 3. Call to the Audience (Remote Access Option)**

Speakers are limited to a three-minute oral presentation, subject to technological availability, and may submit written comments of any length for the Council's files. The Call to the Audience is limited to 30 minutes. Those wishing to address the Council should follow the instructions above under the Special Notice prior to the meeting to specify the topic to be addressed. Individual Council members may respond to criticism made by those individuals who have addressed the Council and may ask staff to review a matter. However, the Council will not discuss or act on a matter raised during a Call to the Audience that is not already on the agenda.

Prior to making comments, we ask speakers to disclose if they are representing or speaking on behalf of another person or entity.

STAFF MEMO	
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- 4. Meeting Summary Approval**

The Regional Council will consider corrections and may amend the draft meeting summary of Dec. 4, 2025, during the meeting prior to approval.

Action: The Regional Council will be asked to approve the meeting summary of Dec. 4, 2025.

STAFF MEMO	ATTACHMENT(S):
	<ul style="list-style-type: none">Meeting Summary of Dec. 4, 2025

- 5. Consent Agenda Items**

All items listed under the Consent Agenda are for information purposes only. Staff are available to report on any of these items if the Regional Council elects to remove an item for discussion and possible action.

Items a - c: Informational

a. **Program Highlights Report**

STAFF MEMO	ATTACHMENT(S):
	<ul style="list-style-type: none">• OWP Monthly Report for November 2025• OWP Monthly Report for December 2025

b. **Contracts and Agreements Report**

STAFF MEMO	ATTACHMENT(S):
	<ul style="list-style-type: none">• CAR Report

c. **2026 Top Environmental Issues List - Environmental Planning Advisory Committee (EPAC)**

The Top Environmental Issues List is compiled by Pima Association of Governments (PAG) in coordination with its Environmental Planning Advisory Committee (EPAC) and its subcommittees.

Distribution is for informational purposes and for your awareness of focus area topics at EPAC meetings this year.

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• EPAC 2026 Top Environmental Issues List

6. Transportation Planning Initiatives Presentation from Mexican Officials on High-Speed Passenger Rail and the Port of Guaymas

The following items were at the request of Supervisor Matt Heinz:

Discussion/Direction/Action: The Regional Council will be provided a presentation on the items listed below and may be asked to provide feedback and direction.

(a) Plan Mexico 2030, including High-Speed Passenger Rail Initiatives on Both Sides of the Border

Plan Mexico 2030 and specifically, the Sheinbaum administration's plans to invest in high-speed passenger rail throughout various corridors of the nation, including connecting Mexico City to Nogales, Sonora and regarding ADOT's current planning process for the development of high-speed passenger rail between Tucson and the Phoenix valley.

Presenters:

- **Fernando Sánchez Roldán**
Head Consul of Mexico in Tucson
- **Carlos Lopez**
Contract Project Manager, ADOT

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• Memos from Supervisor Matt Heinz regarding Plan Mexico 2030, including High-Speed Passenger Rail Initiatives on Both Sides of the Border—January 22, 2026

Discussion/Direction/Action: The Regional Council will be provided a presentation on the items listed below and may be asked to provide feedback and direction.

(b) Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona

Mexico's ongoing and future planned upgrades to the Port of Guaymas in the state of Sonora, anticipated effects on exports and imports from/to northern Mexico and the southwestern and western United States, and implications for the Nogales Port of Entry, the I-19 corridor, Pima County, and the Port of Tucson.

Presenters:

- **Guillermo Von Borstel Osuna:**
Port of Guaymas, representing Commercial Manager ASIPONA
(National Administration of the Guaymas Port System)
- **Francisco Acuna Mendez:**
Representing President, CODESO
(Council for Sustainable Development of Sonora)
- **Juan Francisco Salcido Burruel:**
Director of Regional Projects, CODESO
(Council for Sustainable Development of Sonora)

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none"> Memos from Supervisor Matt Heinz regarding Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona – January 22, 2026

7. FY 2025–FY 2029 PAG Transportation Improvement Program (TIP) Amendment #2025.030

Staff will provide details on TIP Amendment #2025.030 as provided in the meeting materials.

Action: The Regional Council will be asked to recommend approval of an amendment to the PAG FY 2025–FY 2029 Transportation Improvement Program.

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none"> Proposed Formal Amendment No. 2025.030 to the PAG FY 2025 – FY 2029 TIP

8. Draft FY 2027-FY 2030 Coordinated Public Transit - Human Services Transportation Plan

The Coordinated Public Transit - Human Services Transportation Plan is the federally required coordinated human services transportation plan for the PAG region. Staff will provide details on the draft plan for FY 2027-FY 2030.

Action: The Regional Council will be asked to approve the Draft FY 2027-FY 2030 Coordinated Public Transit - Human Services Transportation Plan

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none"> FY-2027-FY-2030-Coordinated-Public-Transit-Human-Services-Transportation-Plan-DRAFT.pdf

9. Pima Association of Governments' (PAG) Role in Providing Planning Support for Transportation Safety Regionwide

This item is at the request of Mayor Regina Romero. The Regional Council will be asked to discuss how to address improving safety for our most vulnerable users of the transportation system such as people walking and biking.

Possible Action/Direction: The Regional Council may provide direction to PAG staff.

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• Memo from Mayor Regina Romero dated Dec. 4, 2025

10. Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County

This item is at the request of Supervisor Matt Heinz to discuss the possibility of expanding membership to include representation from other public entities engaged in transit activities.

Discussion/Direction/Action: Expanding PAG's voting membership to include officials of public agencies that administer or operate major modes of transportation in the metropolitan area, including representation by providers of public transportation.

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• Memo from Supervisor Matt Heinz dated Jan. 15, 2026

11. Request for Future Agenda Items

Members of the Regional Council may request items to have considered for discussion on future meeting agendas.

STAFF MEMO	

12. Election of Officers

Article VII, Section 1, of the bylaws of Pima Association of Governments (PAG) and Section VIII of the Articles of Incorporation state that the following officers shall be elected annually: Chair, Vice Chair and Treasurer. Therefore, it is necessary to elect these officers to serve until January 2027.

Action: The Regional Council will be asked to elect the suggested slate of officers for 2026 as detailed in the meeting packet materials.

STAFF MEMO	ATTACHMENT(S):
	<ul style="list-style-type: none">• History of Regional Council Membership

13. Executive Session

Pursuant to A.R.S. § 38-431.03 (A)(3) (discussion or consultation for legal advice with the attorney or attorneys of the public body) and (A)(4) (discussion or consultation with the attorneys of the public body in order to consider its position and instruct its attorneys regarding the public body's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation or in settlement discussions conducted in order to avoid or resolve litigation), the Regional Council will meet in a joint executive session with the RTA Board of Directors for legal advice and possible instructions regarding a Notice of Claim from the former executive director and related matters.

Possible Action: The Regional Council may provide direction to the Executive Director and legal counsel regarding the matters discussed in executive session.

STAFF MEMO

14. Adjournment

The Regional Council meeting packet containing material related to the meeting is available at: <https://pagregion.com/get-involved/events/> for public review. In compliance with the Americans with Disabilities Act (ADA), those requiring special assistance, such as large typeface print, sign language or other reasonable accommodations, may request those through the administrative offices at: (520) 792-1093, at least two business days before the meeting.

PAG operates its programs without regard to race, color and national origin in compliance with [Title VI](#) of the Civil Rights Act. We invite you to complete our voluntary self-identification survey ([English](#)/[Spanish](#)).

If you need translation assistance, please call (520) 792-1093 and ask for Zonia Kelley. Si necesita ayuda con traducción, llame por favor al (520) 792-1093 y comuníquese con Zonia Kelley.

SUBJECT: Call to the Audience (Remote Access Option)

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Information	3

Speakers are limited to a three-minute oral presentation, subject to technological availability, and may submit written comments of any length for the Council's files per the instructions, under the Special Notice on the agenda. Call to the Audience is limited to 30 minutes. Those wishing to address the Council should follow the instructions under the Special Notice to confirm interest in participating in the Call to the Audience and share in advance the topic to be addressed. Individual Council Members may respond to criticism made by those individuals who have addressed the Council and may ask staff to review a matter. However, the Council will not discuss or act on a matter raised during a Call to the Audience that is not already on the agenda.

SUBJECT: Meeting Summary Approval

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Action	4

In compliance with the Arizona Open Meeting Law (A.R.S. 38-431.01.B.), PAG must provide a recording of the meetings to the public or a written meeting summary. PAG is a private entity and by policy follows the open meeting law. Meeting recordings serve as the official summary for Pima Association of Governments' Regional Council meetings.

For meeting packets, PAG provides a general description (vs. verbatim) (A.R.S. 38-431.01. B.3.) of the matters considered at the previous meeting including the action items that were approved by the Regional Council.

Based on past consensus of the Regional Council, the draft meeting summary in the packet is intended to be a general summary and does not serve as the official record of the meeting.

For the Jan. 29, 2026, meeting, Regional Council members are asked to please review the Dec. 4, 2025, meeting summary in this meeting packet and submit written suggestions to staff (jontiveros@PAGregion.com) to request amendments 24 hours prior to the Jan. 29, 2026, meeting.

During the Jan. 29, 2026, meeting, the Regional Council may consider suggestions and may amend the draft summary prior to approval.

Regional Council Meeting Summary

Meeting Summary of Thursday, December 4, 2025

Full Video Recording (YouTube): [YouTube Recorded Meeting](#)

"We encourage and uphold the importance of regional collaboration as the Regional Council addresses regional priorities and pursues regional solutions."

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Regional Council Members Present: Mayor Jon Post
General Ted Maxwell
Mayor Tom Murphy
Supervisor Matt Heinz
Mayor Roxanna Valenzuela
Mayor Joe Winfield
Chairman Verlon Jose
Chairman Julian Hernandez
Mayor Regina Romero

Regional Council Members Absent: None

Staff Lead: Michael J. Ortega, P.E., Executive Director

The following is an audio-to-text transcription of the **Regional Council Meeting held on Thursday, Dec. 4, 2025**, and is being used as the written summary of the discussion. Minor changes were made to the transcription to include grammar or formatting for clarity, YouTube links/time stamps, spelling corrections and the addition of the agenda number or items based on the posted agenda.

Agenda

1. Call to Order (12:09 p.m.)

Item #1 Video Link

Mayor Romero: Good afternoon, everyone. Thank you so much for waiting for me. I was having lunch because I was starving. But thank you for joining us. Do we have anyone with us online? OK, so we will call this meeting to order. I think we have to do roll call first, correct? Roll call.

MEMBERS PRESENT AT ROLL CALL:

- Mayor Joe Winfield
- Mayor Tom Murphy
- Mayor Roxanna Valenzuela
- Chairman Julian Hernandez
- General Ted Maxwell
- Mayor Jon Post
- Mayor Regina Romero

Mayor Romero: Please join me for the Pledge of Allegiance.

All: I pledge allegiance to the flag of the United States of America and to the Republic for which it stands, one nation under God, indivisible, with liberty and justice for all.

Mayor Romero: Thank you so much. Really appreciated. Item number 2 is call to the audience. Do we have any people waiting for a call to the audience?

2. Call to the Audience (Remote Access Option)

Item #2 Video Link

Adam Ledford: Madam Chair, we do have a speaker today. As a reminder, speakers are limited to a three-minute oral presentation and may submit written comments of any length for the council's files. Calls to the audience are limited to 30 minutes. Individual council members may respond to criticism made by those individuals who have addressed the council. However, the council will not discuss or take action on a matter raised during a call to the audience that is not

already on the agenda. And today we have Mr. J.P. Salvatierra. Thank you, Mr. Salvatierra. You are now in front of the Regional Council. If you would start your comments by stating your name on the record and, after that, you'll have 3 minutes to address the PAG Regional Council. At the two-minute mark, I'll politely hold up a finger to let you know you have 1 minute remaining.

Speakers List (with audio links):

- [J.P. Salvatierra](#)

Adam Ledford: Thank you, Speaker. Madam Chair, at this time, that's all the speakers that we have.

Mayor Romero: Thank you so much, Mr. Ledford. And we move on to item 3, meeting summary approvals.

3. Meeting Summary Approvals

Item #3 Video Link

Mayor Murphy: Move to approve.

Mayor Romero: There's a motion to approve. May I have a second?

Mayor Winfield: Second.

Mayor Romero: There's a motion and a second. Any further discussion on this motion? Hearing none, all those in favor please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries. And I just want to let the record show that Regional Council Member Heinz and Regional Council Member Jose have joined us at the table. Thank you so much for joining us. Appreciate you two. We move on to item 4, consent agenda items.

4. Consent Agenda Items

Item #4 Video Link

Mayor Post: Move to approve.

Madam Chair: There is a motion to approve, and may I have a second.

Mayor Murphy: Second?

Mayor Romero: A motion and a second. Any further discussion?

Mayor Winfield: Madam Chair.

Mayor Romero: Yes, Council Member Winfield.

Mayor Winfield: So, just one comment on item B. The Oro Valley or Town of Oro Valley would like to request that a sentence or two be added that just gives a brief explanation as to what the contract is and some brief financial information that's related to those contracts that would facilitate the review of those. So, again, we're just asking for a sentence or two, and then financial summary information. Thank you.

Mayor Romero: So, that is just additional language.

Mayor Winfield: Yes.

Mayor Romero: OK. Perfect. Any further discussion on this item? Hearing none, all those in favor, please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries. Item 5, PAG Regional Active Transportation Plan. I know that PAG staff has a prepared presentation. Ms. Hannah Oden is at the podium to give us a presentation. Ms. Oden?

5. **PAG Regional Active Transportation Plan (RATP)**

[Item #5 Video Link](#)

PAG Planning Manager Hannah Oden provided the Regional Council with a presentation regarding the RATP which included the key elements of the plan. Links to the YouTube Recording and presentation slides are below.

- [Staff Presentation to Regional Council - Item #5](#)

- [Item-5-Final-Draft-RATP-Plan-Presentation.pdf](#)

Following the presentation, the Regional Council continued discussion.

Mayor Romero: May I have a motion please to approve the RATP?

Mayor Murphy: Move to approve.

Mayor Romero: There's a motion, is there a second on the motion?

Mayor Post: Second.

Mayor Romero: Any discussion? I do have some commentary. I think that now having this information with us to be able to put it to work is going to be key. I think that we've all seen the stories in the paper, right? The pedestrian and bicycle crashes and the lack of safety on our streets for pedestrians and bicyclists, and so I'm glad that there's a lot of examples of how we can create more safety. The safety of people walking and biking is a huge problem and it's not just happening here in Pima County or in Arizona, it's happening throughout the country. And I don't know if you all read the story in the Arizona Daily Star, it was a front-page article talking about the problems regarding the safety of pedestrians and bicyclists throughout the country. And it is a huge issue that we really do have to tackle together. I did bring a memo, but that's going to be later on in the meeting, requesting that we, as Pima Association of Governments, take a look at how to make pedestrian and bicycle safety that much better as a region. I think we need to tackle this. I'm happy that PAG is taking an active role in creating a plan within the regional active transportation system, and I think that moving forward our role as Pima Association of Governments and a planning organization, this piece will be super important for us to tackle: pedestrian and bicycle safety. I also understand that Pima County, together with the City of Tucson, was successful in being selected for Safe Streets for All, a grant, and we are collaborating and putting together an action plan. I don't want us to do work that is already being done, so it might be a good idea to have Pima County present, maybe present to staff at PAG and see how we can further collaborate with pedestrian and bike safety in our community. So I just wanted to add that. I don't know if any others have some questions or comments.

Mayor Winfield: Miss Oden, the Town of Oro Valley is working on a similar effort that parallels this nicely, and I know our staff has been working with you. When our plan is completed, is there a process so that the information in the Town of

Oro Valley plan, that's not reflected in this, can be integrated or incorporated? Is there a process to do that?

Hannah Oden: Madam Chair, Mayor Winfield, I could think that maybe information efforts could go into the next RMAP cycle. It's also our long-range transportation plan.

Mayor Winfield: And that cycle is what?

Hannah Oden: So, it was just approved earlier this year, so in another, it'll be four years from now, roughly.

Mayor Winfield: Thank you.

Mayor Murphy: I'd just be interested when you do have that presentation by the County, I'm not clear if it's just working with the City on those proposals or working with all the municipalities. We all participated recently on an economic development plan the County's working on, so I'll just be curious to make sure that it's all inclusive with all of our –

Mayor Romero: And it might be, it might be a council member, it might be a good conversation to have at the table.

Mayor Murphy: Right.

Mayor Romero: With all of us so that we can, the issue is not having to do the same work.

Mayor Murphy: Multiple times.

Mayor Romero: Multiple times. Maybe it's an opportunity to include your town's input into what's happening with the Safe Streets for All action plan. We can talk further in terms of how to itemize it at the next PAG meeting, but it might be a really good conversation for all of us to have at this table.

Mayor Murphy: Thanks.

Mayor Romero: All righty. So, there's a motion and a second. Any further discussion or comments?

Michael J. Ortega: Madam Chair, I just wanted to point out the RTA Next plan has \$254.6 million for safety and active transportation. The idea is this will set some of the framework for that. The conversations that happen can already basically be guided by what you've seen. So, I think it's important to mention that there's already a plan for investment, assuming that RTA Next is successful in March. But I wanted to point that out and remind you that that's already included. Thank you.

Mayor Romero: Yeah, that's a great point. Council Member Maxwell.

General Maxwell: Madam Chair, since the Executive Director brought it up, I think it's really important to remember that often these plans are great, but if they don't have funding behind them, it becomes a challenge, so we have to think about that. And it's not just the \$254 million that's in the safety for an active transportation category that makes these types of improvements. Every single road project that is in there will also have both the safety and the active transportation aspects built into the project so when you look at it's a lot more than \$254 million in the RTA Next. It's probably closer to \$1.4 billion or 1.5 billion when you add up the different areas that all contribute to that safety and back to transportation.

Mayor Romero: That's right. Council Member.

Mayor Murphy: Can I just piggyback off of that? The other advantage is if it does pass, when it passes, it also frees up the PAG money that's been dedicated. So, it compounds. It's the road projects, it's the dedicated funding, and also as those needs become apparent as we move forward, that those PAG monies are also available, which we've used over the years before. We were sweeping them to try to continue our commitment to RTA 1.

Mayor Romero: So, it further highlights that the need to have this conversation as a Regional Council. Councilmember Jose.

Chairman Jose: Good day to everyone, Madam Chair, Honorable Board Members. All I have to say is as long as South Tucson, Pascua Yaqui and Tohono O'odham Nation are not forgotten and pushed to the wayside. Thank you.

Mayor Romero: Absolutely. Absolutely agree. Council Member Heinz.

Supervisor Heinz: Thank you. I understand that earlier on with regard to the methodology here, I know City of Tucson staff and Pima County staff as well as I believe Town of Marana staff had some concerns about specifics of the methodology and how this was conducted. So can we just clarify, for me, for the group here, what we're approving, like prescriptive dollars will go in these buckets kind of thing, or is this more of a guide? Because I'm just trying to figure out what is going to be happening because of this plan specifically and what does this vote exactly mean?

Michael J. Ortega: Madam Chair, I'll take a stab at that. I think that question did come up actually at the TMC as well. And the concern was the prescriptiveness or is this a prescriptive recipe if you will for how these dollars would be expended? The short answer is no. This is a guide in terms of what the region's priorities are today, right this minute, but it obviously has opportunity, particularly when we start getting into the detail of the RTA Next investments, as well as the regional fund investments down the road, there is flexibility. So, this is intended to be the guide for the region in terms of the information that we gathered, but it is not intended to be prescriptive and said we can only stay within this plan. That is not the intent.

Mayor Romero: Any others? All righty, if no other points of discussion, all those in favor of the motion please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries. Item 6. When I find it, is Dial-a-Ride Microtransit Service Area Analysis. Miss Oden and Mr. Preston McLaughlin are going to present on this, too.

6. Dial-a-Ride and Microtransit Service Area Analysis

Item #5 Video Link

PAG Planning Manager Hannah Oden and Transportation Mobility Manager Preston McLaughlin provided the Regional Council with a presentation detailing the Dial-a-Ride and Microtransit Service Area Analysis. Links to the YouTube Recording and presentation slides are below.

- [Staff Presentation to Regional Council - Item #6](#)
- [Item-6-Dial-a-Ride-and-Microtransit-Final-Report.pdf](#)

Following the presentation, the Regional Council continued discussion.

Mayor Romero: Any questions?

Mayor Murphy: Madam Chair.

Mayor Romero: Council Member Murphy.

Mayor Murphy: Well, one, I'm personally pretty excited about this. I've been following the microtransit movement, across the country and it seems like it's more personalized, more effective, more flexible, so I'm happy to see we're moving in this direction personally. I do have a question though for other areas of unincorporated Pima County, what does it take to actually qualify because of my previous life doing some other things. I think of Amado, Aravaca, Elephant Head, and Three Points, some of those areas that really have a struggling demographic. And transportation is usually the linchpin from it. So I'm just curious on where you have to get to to actually be included, I know we're beginning on this, but the smaller areas, how do we help meet their needs in the future?

Preston McLaughlin: Thank you for that question, Mayor Murphy. So first and foremost, the microtransit zones and the eligibility criteria, at least for what we're envisioning, it would be similar to our general public Dial-a-Ride services where everyone, you don't have to qualify per se. The only qualification would be if you live, not even if you live, if your origin and destination are both within the service area boundary, then you're able to take it. So, there isn't any sort of eligibility. Anyone can theoretically be provided with these services in the future if we decide to move forward and implement them. In terms of other unincorporated areas of the County that could potentially benefit from microtransit service, I know and maybe Kimley-Horn, staff from Kimley-Horn Horn or Hannah could add to this, but I believe we looked at the county as a whole, and at least at this point in time, in terms of the demographics, the population, urban density, so on and so forth. These 13 zones were the zones that made the most sense and where transit service isn't really available, and the gap would be filled with the microtransit service typically in the suburban rural areas. I would say, if population continues to increase in these communities, then we can reassess and determine if microtransit is a good fit for those communities. I think at this point, they weren't targeted and picked out. But that doesn't mean in the future if demographics change and population increases and the need is there, we can

always reassess, reevaluate and run a similar type of analysis to determine if it makes sense.

Mayor Murphy: Right. I know this is the beginning of it. So, I appreciate that. But of course, keeping the whole County in mind as we move forward.

Preston McLaughlin: Absolutely.

Mayor Romero: Council Member Jose.

Chairman Jose: Thank you for the presentation. What would be some of the restrictions or unallowable services provided? Is there anything that you would say, I'm just trying to think. I don't know of any. I'm just asking if there's anything that you know that would not be allowable or would not restrict someone from utilizing the services.

Preston McLaughlin: Thank you for the question, Council Member Jose. No, in theory, this service should be available to everyone. Again, the only parameters would be that where they're going and where they're being picked up need to be within the service area boundary unless, I guess the caveat is there are certain nodes outside of the service area that are considered key destinations like hospitals and major shopping centers where they could theoretically go outside that boundary. But in terms of who is eligible, everyone should be eligible. Obviously, there's going to be rules and policies for the riders. And if they are unruly or prevent some sort of safety hazard for other riders or drivers, then there could be suspension. And those individuals probably couldn't utilize the service but other than that, the service should be available for everybody.

Chairman Jose: Thank you for that. You're going to need a really big truck to come to my house. Thank you.

Mayor Romero: Chairman, I mean Council Member.

Mayor Winfield: Oro Valley was illustrated in your presentation as a successful Dial-a-Ride and growing program. Is the vision or intent of the microtransit, let's say in relation to the Oro Valley area, that this would be an additional alternative or option for our residents, the microtransit, and not replace the Dial-a-Ride?

Preston McLaughlin: Yeah, so, I believe the intent would be to replace the existing Dial-a-Ride with the microtransit model, where it's basically the same

thing. The only main difference I would say is that instead of booking 24 hours in advance, residents of Oro Valley could just book at that moment and be picked up within a 30-minute window. But the operational aspect of things shouldn't deviate very much from the actual Dial-a-Ride service being provided in your community right now. So, it would only be an enhancement. It would cost a little extra, obviously, but it would be a lot more convenient for riders to get on an app, book a trip, and then be picked up in 30 minutes versus having to call in 24 hours, at least 24 hours, in advance to book that trip.

Mayor Winfield: Thank you.

General Maxwell: Council Member Maxwell.

General Maxwell: Thank you, Madam Chair and Mayor Winfield. You set up my question perfectly. So you had the numbers up there, I think \$12 million annually, and you threw out a number to get all the financials. So there's the financials. Does that, the cost of actually running it, what it's up and running, and what kind of savings does it get us from what we're currently expending if it's going to be replacement? So, we're not looking at that, or is that the differential?

Preston McLaughlin: It's my understanding that these numbers do account for the replacing of the existing services. So that would be the net increase to provide all of those services. That doesn't mean we need to provide all 13. That would be in the scenario if we did provide all 13 services. That's how much it would cost on an annual basis to provide transit service to all of those zones. You can, mix and match and pick.

General Maxwell: And clarify that includes the funding that like Oro Valley's already receiving for their Dial-a-Ride. That would be in addition to the Oro Valley line up there.

Preston McLaughlin: Yeah, so the cost of service to run the Oro Valley Dial-a-Ride was subtracted from this total calculation, and then the Oro Valley microtransit option was then added. So, it does cover the difference and it would be more, it would just be the increase when you subtract what they're currently paying to operate their Dial-A-Ride. And then just on top of that, Mariate or Hanna, is that accurate, just to confirm.

Mariate Echeverry: Yes. This is the net cost. But the cost that is the operational cost is currently taken into consideration.

General Maxwell: Yeah, I'm purely just trying to get if that's additional to what we're currently spending or it is. So that's an additional amount of money we'd have to come up with every year on top of what we're currently spending for Dial-a-Ride and other services.

Mariate Echeverry: Yeah, it will be additional. Yes.

General Maxwell: OK. Thank you. Thank you, Madam Chair.

Mayor Romero: Any others? And this is for information only. All righty. If there's no additional questions or comments, we're going to move on to our next item.

Preston McLaughlin: Thank you.

Mayor Romero: All righty. We're moving on to item 7, Social Services Planning Subcommittee - Social services Block Grant. Our presentation will be given by Genine Sullivan. Thank you, Ms. Sullivan.

7. **PAG Social Services Planning Subcommittee – Social Services Block Grant**

[Item #7 Video Link](#)

PAG Transportation Mobility and Accessibility Program Manager Genine Sullivan provided a report on the Social Services Block Grant for State Fiscal Year 2027. Link to the YouTube Recording is below.

- [Staff Presentation to Regional Council - Item #7](#)

Following the presentation, the Regional Council continued discussion.

Mayor Romero: Thank you so much for the presentation. May I have a motion to approve the recommendations in the report?

Mayor Winfield: I move to approve.

Mayor Romero: OK, there is a motion to approve the recommendations in the report.

Mayor Murphy: Second.

Mayor Romero: A second. And any discussion or questions on this item?
Council Member Maxwell.

General Maxwell: I just have one question. So the total was \$1.4 million and that's because that's what's we typically receive. Is it a competitive process up there? I mean, do we give up money by not applying for more or is it already how it's split up between the different counties or the different municipalities or the different MPOs? Is that already predetermined?

Genine Sullivan: That's a great question. Thank you for asking. The Department of Economic Security, they provide us the funding and service intents for the respective state fiscal year. We don't really have any input on that. And then through this process, we provide recommendations to you, the council. And then with your approval, it gets submitted to Department of Economic Security. The committee can provide additional insights in terms of what they would like to see the funding increase to or how monies could potentially move from one division to another. But that's the extent of our input. And with that feedback, the Department of Economic Security and through their process, they would decide what shifts need to be made with regard to the different funding levels for our region or any other region. But just to point as an example, based on the recommendations that the committee provided when we were doing this process for state fiscal year 2026, they took that input and actually made shifts in the funding amounts that resulted here, that you're seeing in the funding allocations for state fiscal year 2027.

General Maxwell: OK. I appreciate that and I guess, yeah it's a good answer because as long as we're not saying OK, this is what we normally get. So, this is what will fill because I'll tell you from being on the State Transportation Board, if all the municipalities did that, a lot of them would get nothing. So, you don't get what you don't ask for. So, if there's a need in the community, I'd suggest that we sometimes push the number a little bit because ultimately, I understand it's out of our control. DES is gonna be the deciding factor. But those who speak the loudest often get what they need, and so I just don't want to make sure we're not just settling and saying OK we know this is we're going to get \$1.4 million. This is how we'll do it, this is how if we've got a greater need we've got to be willing to step forward and ask.

Genine Sullivan: Thank you, Chair.

General Maxwell: They can always say no.

Mayor Romero: Well, and Council Member Maxwell, I was thinking the same thing, right? Is there any possibility of with our motion to approve, is there a possibility of being able to ask for more money, right? The needs are great. And then my question was going to be, is there a possibility of expanding the uses based on the needs? In other words, we are seeing a huge need in mental behavioral health. We are seeing a huge need in substance use disorders. How can we request additional support and funds from the state to be able to serve, un-sheltered homelessness is a huge issue throughout Pima County. So how do we ask for more and for additional categories?

Genine Sullivan: Thank you, Mayor Romero, and thank you Council Member Maxwell. I appreciate your questions. Mayor Romero, to address your question, I wrote some notes down based on what you shared, and I think what might be appropriate to do is go ahead and reach out to the Department of Economic Security to the appropriate contacts and ask for what is the methodology to provide that feedback and see what the next steps would be.

Mayor Romero: Would you want us to add to our motion to approve an additional caveat of requesting additional funds for additional uses? Would that be appropriate?

Genine Sullivan: I'm happy to submit that as part of our process –

Mayor Romero: Mr. Ortega is shouting over there "yes" and I see Council Member Valenzuela also nodding her head. Councilmember Jose.

Chairman Jose: Thank you for the information. I mean that should be part of our regular practice all the time. What I heard you say is do you want to make the most noise? Not all the time, but if we remain silent, then we'll never get it. We'll just remain status quo. And there is a need out there. We see it all the way around us. And we should be able to, in our respective positions, to also advocate on behalf of this project, so forth. So I think it should kind of be always that motive that we need additional more, but we need to be careful because when we do get it, we need to make sure that we're expanding it for its purposes, because if we're not and we're asking for more, and if I was the funding agency, I'll say, "Well, look, you got this, but you didn't do that." And either, I don't think there's something that's too much money. There's either not enough, not enough to do the things you want to do, and you have to kind of piecemeal it together. But there's always going to be a need. It's around us. And the challenges of

yesterday are different today and will be different tomorrow. So, we should always be thinking that way, forward thinking about, it doesn't take put a whole report together because if we just look at our communities, the challenges. Every community is different, and it makes me really sad, when I see these challenges when I drive down the streets. So, there's no reason why we shouldn't be continuously advocating for additional funding, additional services and so forth. But we also have that plan in order to deliver that with the funding that's available. Those are my thoughts. Respectfully, and if that's in someone's motion, then increase it. I know she said something about with no changes, but I think that just approving as it is. And if there's an opportunity, go back to DES. What do we need to do? I heard her say something about, there's some discussion before that. I think each one of us sitting around this table can also advocate in the right times in the right places. Hey, take a look at this. My thoughts respectfully. Thank you.

Mayor Romero: Thank you, Council Member. Will the motion maker consider an addition to the motion?

Mayor Winfield: Yes, I'd certainly welcome the amendment. I appreciate Council Member Maxwell getting this discussion started but would certainly amend the motion to include directing staff to request additional funding and services as related to this item.

Mayor Murphy: I agree as well.

Mayor Romero: Seconder will agree and Councilman Jose doubles the second. Thank you Councilmember Maxwell and Valenzuela for encouraging this discussion and some of the additional possibilities of adding additional categories as well if that's OK. All righty, so there's a motion, a second, any further discussion on this item? Hearing none, all those in favor please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries. Right. Thank you.

Mayor Winfield: I don't know if we need to, we lost Supervisor Heinz. I don't know if it's gone permanently –

Mayor Romero: I'm not sure, where, oh, there he is. OK. We have him here with us. And so, we'll note that he also voted for this item as well. OK. Perfect. I've got a thumbs up over there. Item 8 is the 2025 PAG Title VI Implementation Plan, and we are going to receive a presentation by Preston McLaughlin.

8. 2025 PAG Title VI Implementation Plan

Item #8 Video Link

Transportation Mobility Manager Preston McLaughlin reported on this item on behalf of Philana Jeremiah who is PAG's Title VI Coordinator. Link to the YouTube Recording is below.

- Staff Presentation to Regional Council - Item #8

Following the presentation, the Regional Council continued discussion.

Mayor Romero: Any questions or comments. Actually, I think you need an approval, correct?

Preston McLaughlin: Yes.

Mayor Romero: OK.

Mayor Winfield: I move to approve

Mayor Murphy: Second.

Mayor Romero: There is a motion to approve in a second. Any discussion on this item? I am going to add some discussion to this item because this is an item that I have been really taking a look at since I first got here. So Mr. Ortega, if you allow me to give some input. I think that the document is written well and it's been getting better and better every year that we discuss this. We need to make sure that we, PAG, emphasize our commitment for continuous improvement of the Title VI Plan and that we get better and better every year. I believe that highlighting PAG's focus on reaching underserved and historically marginalized populations, improving our data collection, improving our outreach methods and engagement strategies to ensure all voices are meaningfully included in this plan as we move forward is very, very important especially the hard to reach elderly, our relatives, and the indigenous nations within our community, in rural areas of

our community that have great need. And of course, historically marginalized populations really need to, the Title VI report really needs to reflect that work. And how we are going to address those needs from those populations through our planning, both transit and transportation and other issues that we should be talking about at this table. The Title VI Plan needs to go into detail in terms of how we're going to reach, but how we're going to correct the needs of those communities through funds from both PAG and as a consequence RTA as well. I think we need to underscore the importance of more clearly demonstrating our planning efforts, how we're going to deliver additional funds to make sure that we're addressing the inequities that really have been historically, through generations and decades, been existing for a long time. And then finally, affirm that the Title VI Plan should tell a more complete and transparent story of our progress. So these are our needs. This is how we're going to attend to them and this is the progress that we are making with our Title VI planning. Where we're doing well, where we're not doing great, where we need to improve, and how we will measure the success moving forward. I think that's my input in terms of how we make this report better and more meaningful. But other than that, I think this report has been getting better and better every year.

Michael J. Ortega: Thank you, Mayor.

Mayor Romero: Other than that, any other questions, observations, comments? Hearing none? All those in favor of the motion, please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries. And we move on to item 9, Executive Director's Employment Agreement. Ms. Lisa Anne Smith will give us a report.

9. Executive Director's Employment Agreement

Item #9 Video Link

Lisa Anne Smith: Thank you, Madam Chair. I prepared a new form of contract for the Executive Director based on the input from the board at the last meeting. The primary change is that it is a term contract through the end of December 2026 subject to annual renewal thereafter. If you have any questions, I'd be happy to answer them.

Mayor Romero: Any questions, comments?

Mayor Winfield: Move to approve.

Mayor Post: Second.

Mayor Romero: There is a motion to approve in a couple of seconds. Any additional questions or comments? Discussion? Hearing none, all those in favor of the motion, please signify by saying aye.

Members: Aye.

Mayor Romero: Any against? Motion carries unanimously. Thank you so much. We're moving on to item 10, Request for Future Agenda Items.

10. Request for Future Agenda Items

[Item #10 Video Link](#)

Mayor Romero: All right, so this is a new item that we've just currently added to this particular meeting. One of the reasons that Council Member Post and I really wanted to add this item to the agenda is to be able to have some preliminary, not discussion, but an advance of future items and give the opportunity to any of the Council members at this table to add items that you wish to discuss at our next meeting. I know that Council Member Heinz was thinking of adding something, but I wanted to, as I gave you the preview beforehand, that I would like to add an item to our following meeting to discuss the role PAG serves in providing planning support for traffic safety region-wide. In particular, I'm interested in improving safety for our most vulnerable users of the transportation system, those that are walking and biking. Far too many people have died on our roads and it's not particular to Tucson right? It's happening throughout Pima County. And I would like to be able to have a conversation about how we work together to make sure that we are putting together an action plan. As I said previously, Pima County and the City of Tucson received a grant to put an action plan together for bike and peds. If it's possible that we merge these efforts or at least have PAG collaborate and give input to that process, that would be wonderful. So, I'll give you all a memo and if there's any other of my colleagues, Council Member Maxwell.

General Maxwell: Thank you, Madam Chair. I think these are the kind of topics that you know too often when we get wrapped up and are trying to get to the next

thing that we have to get across the line, we forget about going back and taking a look at this. What I would ask to really highlight, that if it's something I don't know if I've really seen it, that's a single document that shows us where are the most areas that need most emphasis throughout the entire County. So, we can take a look at just the sheer numbers where they're happening. You can't address the problem unless you really understand it. So, we've got to know where the challenges are and then what's leading to those areas being challenges because sometimes we think the solution may be one and it's really something else that will stop the deaths and accidents from happening. So I appreciate you bringing that up.

Mayor Romero: Thank you so much, Council Member Heinz.

Supervisor Heinz: Thank you, Chair. I would like to add on a future meeting, which does this just go to the next one, like Jan. 29, or is it? OK. The discussion of expanding the membership of this body. So, I think it makes a lot of sense in other similar entities and other jurisdictions, for example, they have like a transit dedicated person. So like the City of Tucson obviously would, I think, benefit from having a transit member. And like the University of Arizona clearly runs a transit program as well, and they are a population of 50,000 by themselves. I don't need to get into all the details of the item but I think we can talk about just kind of in terms of best practices other similar regional councils have additional membership and my reading of the statute, and I was a legislator for 4 years, so that just makes me really dangerous. But I believe, and our council can do a thorough review of this and tell us next time, I believe it's some simple majority vote of this group. I don't think it has to go to the voters. I don't think that we need the statutes, the statutes changed or anything like that. And also the inclusion of transit members, and we can talk about like airport authority and stuff like that too. But in the inclusion of transit members I believe is actually in the state handbook governing these entities. So, this is definitely a best practice that we should consider doing.

Mayor Romero: Will we expect a memo requesting the item? Awesome.

Supervisor Heinz: Yes, I'll do that for the January meeting.

Mayor Romero: Excellent. Thank you so much. All right. Any others? OK. Then we move on to item 11, which is an Executive Session.

11. Executive Session

[Item #11 Video Link](#)

Mayor Romero: Do I need to read the Pursuant to ARS language?

Lisa Anne Smith: Yes, my suggestion is that you read the language and get a motion to convene an executive session at the end of the RTA meeting and to recess this meeting until then and then have the executive session jointly with the RTA board.

Mayor Romero: OK. Pursuant to A.R.S. § 38-431.03 (A)(3) (discussion or consultation for legal advice with the attorney or attorneys of the public body) and (A)(4) (discussion or consultation with the attorneys of the public body in order to consider its position and instruct its attorneys regarding the public body's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation or in settlement discussions conducted in order to avoid or resolve litigation), the Regional Council meet in a joint executive session with the RTA Board of Directors for legal advice and possible instructions regarding a Notice of Claim from the former executive director and related matters. May I have a motion to proceed into an executive session at the end of the RTA meeting.

1:19 p.m.: Motion was made by Mayor Jon Post, Town of Marana, seconded by Mayor Tom Murphy, Town of Sahuarita, and unanimously carried that the Regional Council of Pima Association of Governments recess the PAG Regional Council meeting. The Regional Council will reconvene with the RTA Board of Directors in closed Executive Session at the end of the RTA Board Meeting.

2:04 p.m.: The Regional Council reconvened in closed Executive Session.

3:35 p.m.: Motion was made by Mayor Joe Winfield, Town of Oro Valley, seconded by Mayor Regina Romero, City of Tucson, and unanimously carried that the Regional Council of Pima Association of Governments and Regional Transportation Authority (RTA) Board of Directors instruct Counsel and the Executive Director to proceed as discussed in Executive Session.

12. Adjournment

The meeting was adjourned at 3:36 p.m.

CERTIFICATION

I hereby certify that the foregoing is a meeting summary of the Pima Association of Governments (PAG) Regional Council meeting held on Dec. 4, 2025. This summary is not intended to be verbatim. It serves as the summary of action items taken at the meeting upon approval by the PAG Regional Council. An audio recording is available upon request and serves as the official minutes. I further certify that a quorum was present.



Michael J. Ortega, P.E.
Executive Director

In compliance with the Arizona Open Meeting Law, the PAG Regional Council legal actions and this meeting summary are posted online, and an audio recording which serves as the official minutes of the meeting is available upon request. In addition, a meeting video is also available at: [YouTube Recorded Video](#)



December 4, 2025

Dear Board Colleagues,

I am pleased to see the Regional Active Transportation Plan included in our December 4 meeting material. Traffic safety was highlighted in the media during the month of November 2025 and not just because of the deeply tragic deaths of three University of Arizona students at 2nd St/Euclid Ave. An article published in the Arizona Daily Star on November 23, 2025¹ highlighted US DOT's National Highway Traffic Safety Administration statistics that across the US, "traffic deaths are up 20% from a decade ago, from 32,744 in 2014 to 39,345 in 2024." Pew Research Center data referenced, which was published last year, indicate that Americans are "driving more dangerously." Additionally, "out of 29 high-income countries, America ranks at the bottom of road safety... this spike is not... a global trend. The U.S. is an outlier."

I respectfully request a future agenda item to further discuss the role PAG serves in providing planning support for traffic safety, regionwide. In particular, I'm interested in improving safety for our most vulnerable users of the transportation system, people walking and biking. Far too many people have died on our roads, and together we can have an impact on improving safety for all users of the regional transportation network.

In Community,

Regina Romero
City of Tucson Mayor and PAG Chair

CC:
Michael Ortega, Interim Executive Director of the Regional Transportation Authority

SUBJECT: Program Highlights Report

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Consent Information	5a

REQUESTED ACTION/SUGGESTED MOTION

This is an information item.

ASSOCIATED OWP WORK ELEMENT/GOAL

Overall OWP.

SUMMARY

Program highlights are included in the attachment for November 2025 and December 2025.

PRIOR BOARD AND/OR COMMITTEE ACTION

Regular updates are provided for information only.

FINANCIAL CONSIDERATIONS

None.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

None.

ATTACHED ADDITIONAL BACKUP INFORMATION

Listing Attached.

Staff Contact/Phone	Michael J. Ortega, (520) 792-1093 Sheila Storm, (520) 792-1093
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OWP Monthly Report

November 2025

Mobility | Sustainability | Livability

40 – Transportation Activities

Anticipated Product 40.1: Conduct meaningful public information activities, stakeholder engagement, regional coordination, public involvement and outreach regarding transportation planning activities and their impact on the regional transportation system. This includes open houses, public comment notifications, etc.

- Presented the draft of the RATP to the Management Committee. The final draft of the plan will be presented to Regional Council at its December meeting.
- Presented the final report for the PAG Dial-a-Ride and Microtransit Service Area Analysis to the Management Committee. The final report will be presented to Regional Council at its December meeting.
- Presented information about RTA Next at a total of 16 events and presentations in November. Events included tabling at El Tour and VailFest, among others. Presentations were made to stakeholder groups and professional networking organizations.
- Held four public Q&A events in November for public presentations and Q&A on RTA Next; three were in person and one was virtual.
- Emailed school districts, non-profits, business groups and others in the region with information specific to their interests/discipline on RTA Next and included a generic article for inclusion in a newsletter which can be customized.

Anticipated Product 40.2: Develop Regional Mobility and Accessibility Plan (RMAP).

- Maintain the approved 2055 RMAP, which is available on the PAG website.
- Continued coordination with the project consultant on the Dial-a-Ride and Microtransit Service Area Analysis to finalize the study. The findings of this study will be incorporated into future RMAP documents to inform multimodal components. The final plan is currently being finalized, and a draft was presented to Management Committee in November.
- Continued coordination with the project consultant on the final draft of the Regional Active Transportation Plan (RATP). The data and findings from this plan will be incorporated into future RMAP documents to inform multimodal components. The draft plan was recommended for approval by the Management Committee to Regional Council for consideration at its December meeting.
- Continued preliminary discussions for planning for the next RMAP that will include multimodal components.

Anticipated Product AP 40.3: Pedestrian and bicycle count program activities.

- Continued coordination with the project consultant on the Regional Active Transportation Plan (RATP) to complete the plan. The data and findings from this plan will be incorporated into future RMAP documents.

Anticipated Product 40.5: Annual 5310 Program Ranked Project List.

- Worked on efforts pertinent to the growth of volunteer driver programs in the region.
- Supported regional subrecipients with compliance requirements including the emphasis on regional coordination and capital asset compliance.
- Facilitated discussions on potential strategies to coordinate with paratransit agencies.
- Worked on the development of potential projects for mobility management and other FTA Section 5310-funded project categories.

Anticipated Product 40.7: Update Public Transit Human Services Coordinated Transportation Plan under the ADOT MPD 5310 Transit Grant Agreement.

- Worked on final stages of the developmental and research-based tasks pertinent to the major update to the PAG Public Transit Human Services Coordinated Transportation Plan in 2025.
- Worked with the GIS team in the development of service area boundary maps for 5310-funded agencies and volunteer driver programs in the region.
- Worked on updates to service area boundary maps for public and non-profit organizations receiving funding via FTA Section and volunteer driver organizations.

Anticipated Product 40.8: Process amendments to the currently adopted Transportation Improvement Program (TIP) and complete the process to update the next TIP.

- Continue to process TIP amendments.

Anticipated Product 40.9: Track, monitor, assess and report on financial resources, policies and proposals related to transportation and the capacity of the region to deliver both long-range and short-range transportation plans and programs.

- Continue monitoring federal ledgers and federal funds planning.
- Shared Carbon Reduction Program funding requests with the Management Committee.
- Continued the competitive process for Regional Transportation Alternatives Grants.

Regional Data and GIS**Anticipated Product 40.10: Regional hub for planning and infrastructure data, analysis and GIS content**

- Continued collecting data on performance measures.
- Continued to coordinate GIS data for updated performance measures, including updates to published online maps.
- Continued updating PAG's internal GIS library and ArcGIS online resources.
- Continued delivering PAG's regional GIS data to member jurisdictions and the public.
- Maintain and update database applications, online feature layers, and interactive map products.
- Took part in Pima County's GIS Fair, highlighting the GIS Department's contributions to PAG's key projects and performed community outreach in explaining RTA Next to fair participants.

11 - Regional Integrated Watershed Planning**Anticipated Product 11.1: 208 planning documents and activities including quarterly ADEQ billing reports, convening advisory groups, permit consistency reviews, plan amendments, wastewater facility and water quality data inventory updates, and annual administrative updates to the PAG 208 Plan.**

- Continued to monitor ADEQ's AZPDES permits-in-process map and public notices for advance notice of potential consistency reviews, other PAG 208 processes, or rulemakings that could impact 208 planning in the PAG region.

- Continued working on annual Administrative Updates to the appendices of the PAG Areawide Water Quality Management Plan (208 Plan) such as water quality conditions or regulatory change documentation.
- Continued working on the five-year technical update to PAG's 208 Plan, including working with local Designated Management Agency representatives to draft updates to public wastewater reclamation facility service and planning area boundaries, population, and flow projections, and PAG's online Wastewater Facility Inventory Portal.
- Submitted the first three updated 208 Plan appendices for internal review.
- Responded to an inquiry from the Town of Marana about steps for initiating a Consistency Review and Coordination Process for Public Facilities.
- Presented to Pima County's Regional Wastewater Reclamation Advisory Committee on PAG's 208 Plan, Designated Management Agency responsibilities, PAG's 208 Plan processes, and PAG's current 208 Plan update process.
- Met with the new chair of ADEQ's Statewide Water Quality Management Working Group to discuss meeting document management and access.

Anticipated Product 11.2: Stormwater planning updates including regionally coordinated residential and industry pollution abatement messages in an engagement toolkit, a policy navigation resource to foster construction industry and public actions and an annual non-point source engagement impact report

- Continued planning a potential future meeting of the Stormwater Management Working Group (SWMWG).
- Coordinated with SWMWG members to update working group membership and contact lists.
- Compiled a brief summary of connections between homeless encampments in washes and water management, including stormwater drainage, water quality, green stormwater infrastructure, and heat mitigation, referencing relevant conversations that PAG's Watershed Planning program has had with member jurisdictions and community partners about these topics.

Anticipated Product 11.3: Annual hydrologic report containing quarterly GIS assessment data and analysis and recommendations to inform regional water resiliency strategies for people and habitats dependent on shallow groundwater areas on the urban periphery

- Planned the December quarterly Riparian Health Assessment for Cienega Creek, within the Cienega Creek Natural Preserve.

Anticipated Product 11.4: Newly developed or updated regional forums, data inventories, maps and web portals concerning water safety, quality and reliability to inform regional planning, and management

- Participated in a meeting of the Santa Cruz Watershed Collaborative (SCWC) Coordinating Team to plan and discuss the fall 2025 forum and other watershed coordination activities.
- Completed a free Esri Massive Open Online Course on imagery to develop skills to better analyze PAG's orthophotography and LiDAR datasets for regional watershed planning purposes.
- Provided copies of PAG's *Watershed Pocket Guide* and *FY 2024-25 Riparian Health Assessment Summary* to attendees at Pima County's 25th Annual GIS Fair.

Anticipated Product 11.5: Green stormwater infrastructure planning, including summaries, maps and Inventories

- Responded to a request from the Pima County Regional Flood Control District for copies of PAG's 2018 Regional Green Stormwater Infrastructure Plan and 2015 Drought Plan Comparison report.
- Attended a joint meeting of the Sonoran Urban Resilience and Green Infrastructure Exchange and ASU Sustainable Cities Network Green Infrastructure Workgroup discussing Multi-Criteria Decision

Analysis for Optimal Placement of Stormwater Detention Basins and Dry Wells to Enhance Aquifer Recharge in Tucson.

12 - Regional Air Quality Planning

Anticipated Product 12.1: TIP transportation conformity modeling and analysis

- Attended EPA Motor Vehicle Emissions Simulator MOVES5 Hands On Four-day Training Course for transition from previous MOVES4 version.

Anticipated Product 12.2: RMAP transportation conformity modeling and analysis

- Attended EPA Multijurisdictional Organization MOVES air quality emissions modeling meeting.

Anticipate Product 12.3: Coordination and planning for ozone compliance

- Convened a meeting of the Air Quality Subcommittee (AQS) of the Environmental Planning Advisory Committee (EPAC), which included presentations on University of Arizona ozone research, Pima County Department of Environmental Quality (PDEQ) ozone monitoring data, PDEQ Comprehensive Climate Action Plan overview, and Arizona Department of Environmental Quality (ADEQ) Rillito PM₁₀ nonattainment area State Implementation Plan (SIP) update.
- Attended ADEQ Rillito PM₁₀ nonattainment are SIP update meeting.

44 - Regional Economic Vitality

Anticipated Product 44.2: Support the statewide employer database and viewer, regional data dashboards, including the Making Action Possible for Southern Arizona dashboard, PAG regional employment database, and other resources that increase understanding of the connection between transportation and the economy.

- Continued participation in meetings and activities of the Making Action Possible (MAP) Dashboard.

36 - Regional Partnering Center Support

Anticipated Product 36.1: Ensure contracts and agreements align with non-profit status and local, state and federal agency policies.

- Participated in a USFS coordination call with Forest Service staff.
- Executed MTM Transit Contract to switch vendors for Crawler staff effective Nov. 1, 2025.

Anticipated Product 36.2: Provide administrative support by planning and/or implementation of the Regional Partnering Center projects as appropriate.

- Operated the Sabino Canyon Shuttle
 - Sabino Canyon Trips = 225
 - Bear Canyon Trips = 212
 - Total Passengers in October = 8,349

Anticipated Product 36.2: Provide administrative support by planning and/or implementation of the Regional Partnering Center projects as appropriate.

- Began preparation for future board member recruitment.
- Reviewed annual financial statement.
- Converted staff contract for implementation Nov. 1 with MTM Transit.

38 - Travel Reduction Program

Anticipated Product 38.4: Run monthly reports and calculate employer metrics as defined by ADEQ. Submit monthly report summary along with monthly invoice to ADEQ.

- Submitted ADEQ billing and program activity summary for October 2025 expenses.
- Updated PAG budget tracking sheet for FY 2025-26 ADEQ Grant contract period.

Anticipated Product 38.5: Provide information and make resources available electronically to TRP employers. Regularly communicate updates and new features to major employer TCs.

- Submitted final ADEQ billing and program activity summary for October 2025 expenses.
- Quantified Sun Rideshare webpage views.

Anticipated Product 38.6: Manage online access and messaging with major regional employers to successfully administer the required annual TRP annual employee survey.

- Hosted internet-based employee survey on commuter behavior/alternative mode usage and summary reports.
- Collected employee surveys from 16 TRP companies totaling 26,832 employees in November.
- Added three additional Lowes home improvement sites for an additional 330 employees in TRP.

Anticipated Products 38.8 and 38.8A: Communicate and collaborate with program partners on common goals and initiatives related to supporting regional commuters.

- Made new dynamic TRP resource map public on TRP webpage.
- Administer the Travel Reduction Program (TRP) as the Transportation Control Measure (TCM) in support of goals and plan requirements specified in the State Implementation Plan (SIP). Submit Annual TRP Report to ADEQ on the emission reduction benefits of the TRP.

Anticipated Product 38.9 Convene a TRP Regional Task Force and conduct bi-annual TRP Task Force meetings.

- Hosted 2nd of two required TRP Task Force meetings to be held Nov. 17, 2025.

39 - Commuter Services

Anticipated Products: 39.1 Provide vanpool subsidies to reduce commute costs.

- Paid October vanpool invoice for subsidies of active vanpools.

63 - Regional Modeling

Anticipated Product 63.1: Enhance UrbanSim land use model and produce model validation and calibration report.

- Continued RFP preparation for the new land use model development.

Anticipated Product 63.3: Activity-based model maintenance and applications with active transportation module.

- Updated the district-level share of socio-economic representation with ACS and PAG in-house data for survey weight development and sent the updated inputs to ETC Institute.
- Continued updating PAG HTSA report on weighting and expansion process.

- Received updated PAG Household Travel Survey data and reviewed whether the new dataset aligns with the control totals for household and person factors.
- Continued reviewing ABM procedure, data and scripts for in-house maintenance.

Anticipated Product 63.4: Dynamic Traffic Assignment (DTA) model maintenance and applications.

- Presented DTA development update to TSSS.

Anticipated Product 63.7: PAG traffic count program.

- Continued review of 2024 NoTraffic data and began importing data into MS2.
- Continued analysis for FY 2025 traffic count report.
- Continued review of the HPMS road network.
- Completed review and matching of PAG and ADOT traffic count locations to ABM network.

Anticipated Product 63.9: County and subcounty population estimates.

- Continued review of AOEO's updated county and subcounty population estimates.

Anticipated Product 63.10: County and subcounty population projections.

- Attended AOEO CTS monthly meeting for population projection.
- Reviewed AOEO's updated county population projections.

Anticipated Product 63.11 (AP 44.2): Employment data update and projections.

- Continued administrative employment data survey of public schools and local government employers.
- Continued processing of Dun & Bradstreet business listings data.

Anticipated Product 63.12 (AP 40.17): Regional multimodal traffic data collection and performance measures update and analysis.

- Completed review of final draft report of multimodal transportation system performance measures prepared by PAG consultant.
- Continued developing performance measures of control delay and improving estimation accuracy for regional-level performance measures.

Anticipated Product 63.13: Enhance performance measures and relevant data.

- Collected bridge condition data for 2025 and wrote R scripts to calculate the bridge condition performance measure of 2025.
- Attended NPMRDS quarterly webinar.
- Continued testing and developing the performance measure visualization platform.

Anticipated Product 63.14: Support of data request.

- Supported internal modeling request for RTA Next for travel time contours around selected locations.
- Supported data request from Pima County for persons per household estimation.
- Supported data request from AZ School Facilities Board.
- Supported data request from TUSD.
- Supported City of Tucson and DMAFB data request for Wilmot Rd volumes
- Began work supporting Pima County AADT request.
- Began work supporting City of Tucson VMT request.

Anticipated Product 46.2: IGAs for project funding

RTA budget

- Prepared and presented revenue and expenditure forecasts.
- Prepared and presented to various financial scenarios relating to RTA Next.
- Provided budgetary approval of RTA invoices from jurisdictions.
- Reviewed financial exhibits for new IGAs and IGA amendments.
- Developed financial exhibits for new IGAs and IGA amendments.
- Maintained offline RTA financial terminal. The Terminal tracks fund balances, IGA capacities and programming through 2026 of RTA and supplanted HURF (12R).
- Updated project and IGA budgets within RTA web.
- Participated in monthly RTA project updates.
- Developing 20-year project and financial schedule (cash flow) for RTA Next program.

Anticipated Product 46.1 Transportation Improvements through the region pursuant to the RTA plan.

Transit contract management and reporting

- Continued contract compliance and monitoring for MTM Transit.
- Conducted two RTA/MTM operations meetings.
- Monitored Key Performance Indicators (KPIs) with contractor, and updated invoicing protocol.
- Continued to coordinate vendor transition through bi-weekly check-in meetings with MTM's corporate staff.
- Attended internal RTA Next Transit Allocation meeting to discuss budget strategies for RTA transit services.
- Conducted site visit of MTM transit facility in Ajo.
- Worked with the City of Tucson to amend an executed IGA and establish a new IGA for Sun Shuttle vehicle purchases using FTA 5307 grant funding.

Transit planning and data analysis

- Reviewed and edited draft microtransit plan.
- Attended monthly operations meeting for Valley Metro Route 685.
- Attended City of Tucson Transit Advisory Committee as a non-voting member.
- Worked with Sun Tran on including Sun Shuttle fixed-route information to their new rider app.
- Attended Q&A sessions in Green Valley and virtually to provide transit-related information on questions from the public.
- Met with the Sun Tran Marketing Team to discuss Sun Shuttle service changes and public outreach activities.

47- MainStreet Business Outreach and RTA Project Implementation

Anticipated Product 47.1: Business assistance for affected businesses.

- Continued providing ongoing complimentary MainStreet Business Assistance Program outreach and direct consulting services to the 3,701 businesses located on 15 major RTA projects currently in construction or design. Roadway Construction: #8, #16 (Phase 3&4) #18 (Phase 3&4) #25; Roadway Design: #1 (Phase 2a), #5 (Phase 2), #14, #15, #18 (Phase 3&4); #18 (Phase 5&6), #19 (Phase 2), #22, #23, #30, #31, #32 (Phase #5).

OWP Monthly Report

December 2025

Mobility | Sustainability | Livability

40 – Transportation Activities

Anticipated Product 40.1: Conduct meaningful public information activities, stakeholder engagement, regional coordination, public involvement and outreach regarding transportation planning activities and their impact on the regional transportation system. This includes open houses, public comment notifications, etc.

- Presented the final draft of the RATP to the PAG Regional Council for approval.
- Presented the final report for the PAG Dial-a-Ride and Microtransit Service Area Analysis to the PAG Regional Council.
- Presented information about RTA Next to 414 attendees at 11 events and presentations in December, including three RTA Next Q&As.
- Continue to develop content for sharing educational information about the RTA/RTA Next with stakeholder groups to reshare.

Anticipated Product 40.2: Develop Regional Mobility and Accessibility Plan (RMAP).

- Maintain the approved 2055 RMAP, which is posted on the PAG website. The 2055 RMAP was adopted by the Regional Council on July 31, 2025.
- Worked with the project consultant to complete the Dial-a-Ride and Microtransit Service Area Analysis. The findings from this study will be incorporated into future RMAP documents to inform multimodal components. This plan is finalized and is available on the PAG website.
- Submitted final comments to the project consultant for the Transit Feasibility Study for Picture Rocks and Vail. This appendix to the main microtransit report is anticipated to be completed in January 2026 and will support future RMAP development efforts.
- Continued coordination with the project consultant to complete the Regional Active Transportation Plan (RATP). The data and findings from this plan will be incorporated into future RMAP documents to inform multimodal components. The plan was approved by the PAG Regional Council at the Dec. 4 meeting, and the approved plan is available on the PAG website.
- Continued preliminary discussions for planning for the next RMAP including evaluating performance measures and discussing a methodology for project scoring to help inform project selection for the plan.
- Completed update to PTASP for Regional Council review in January.

Anticipated Product 40.3: Pedestrian and bicycle count program activities.

- Completed the PAG RATP with the project consultant. The data and findings from this plan will be incorporated into future RMAP documents and inform future locations for the pedestrian and bicycle count program.

Anticipated Product 40.5: Annual 5310 Program Ranked Project List.

- Worked on efforts pertinent to the growth of volunteer driver programs in the region.
- Supported regional subrecipients with compliance requirements including the emphasis on regional coordination and capital asset compliance.
- Facilitated discussions on potential strategies to coordinate with paratransit agencies to include proposed projects, such as a regional Transportation Referrals, Information and Provider (TRIP) Coordination Center in 2026 and a voucher program in 2027.
- Worked on the development of potential projects for mobility management and other FTA Section 5310 funded project categories.

Anticipated Product 40.7: Update Public Transit Human Services Coordinated Transportation Plan under the ADOT MPD 5310 Transit Grant Agreement.

- Worked on final stages of the major update to the PAG Public Transit Human Services Coordinated Transportation Plan for review and approval by Regional Council in January 2026.

Anticipated Product 40.8. Process amendments to the currently adopted Transportation Improvement Program (TIP) and complete the process to update the next TIP.

- Continue to coordinate with member agencies on TIP amendments, as needed.

Anticipated Product 40.9: Track, monitor, assess and report on financial resources, policies and proposals related to transportation and the capacity of the region to deliver both long-range and short-range transportation plans and programs.

- Continue monitoring federal ledgers and federal funds planning.
- Continued the Regional Transportation Alternatives Grants competitive process.
- Managing the 5311 grant.

Regional Data and GIS

Anticipated Product 40.10: Regional hub for planning and infrastructure data, analysis and GIS content.

- Continued collecting data on performance measures.
- Continued to coordinate GIS data for updated performance measures, including updates to published online maps.
- Continued updating PAG's internal GIS library and ArcGIS online resources.
- Continued delivering PAG's regional GIS data to member jurisdictions and the public.
- Maintain and update database applications, online feature layers, and interactive map products.

11 - Regional Integrated Watershed Planning

Anticipated Product 11.1: 208 planning documents and activities including quarterly ADEQ billing reports, convening advisory groups, permit consistency reviews, plan amendments, wastewater facility and water quality data inventory updates, and annual administrative updates to the PAG 208 Plan.

- Continued to monitor ADEQ's AZPDES permits-in-process map and public notices for advance notice of potential consistency reviews, other PAG 208 processes, or rulemakings that could impact 208 planning in the PAG planning area.
- Continued working on annual Administrative Updates to the appendices of the PAG Areawide Water Quality Management Plan (208 Plan) such as water quality conditions or regulatory change documentation.

- Continued working on the five-year technical update to PAG's 208 Plan, which will include updates to public wastewater reclamation facility service and planning area boundaries, population and flow projections, and PAG's online Wastewater Facility Inventory Portal.
- Met with Pima County Regional Wastewater Reclamation Department staff to discuss procedures to attain 208 Plan consistency for a potential new wastewater reclamation facility and Designated Management Area boundary update, including necessary presentations and discussions with PAG's Environmental Planning Advisory Committee (EPAC) and Watershed Planning Subcommittee (WPS).
- Participated in a meeting of ADEQ's Statewide Water Quality Management Working Group.
- For ADEQ's Five-Year Rule Review process, reviewed Arizona Administrative Code, Title 18: Chapter 11 Article 3: Reclaimed Water Quality Standards and provided feedback through ADEQ's five-year rule review survey.
- Drafted an updated comment form to recommend changes and/or request edits to PAG's 208 Plan as well as an updated Agency Satisfaction Survey for the PAG Watershed Planning program.

Anticipated Product 11.2: Stormwater planning updates including regionally coordinated residential and industry pollution abatement messages in an engagement toolkit, a policy navigation resource to foster construction industry and public actions and an annual non-point source engagement impact report.

- Continued planning a potential future meeting of the Stormwater Management Working Group (SWMWG).

Anticipated Product 11.3: Annual hydrologic report containing quarterly GIS assessment data and analysis and recommendations to inform regional water resiliency strategies for people and habitats dependent on shallow groundwater areas on the urban periphery.

- Coordinated with the Pima County Regional Flood Control District (RFCD) and Pima County Conservation Lands and Resources department to conduct quarterly riparian health assessments for Cienega Creek and Davidson Canyon, within the Cienega Creek Natural Preserve.
- Presented to Pima County's Local Drought Impact Group on PAG's long-term riparian health assessment monitoring and data, highlighting the impacts of recent weather variability and local drought.
- Provided updates to local riparian health assessment contacts, including links to PAG's most recently approved riparian health assessment summaries for Cienega Creek and Davidson Canyon.

Anticipated Product 11.4: Newly developed or updated regional forums, data inventories, maps and web portals concerning water safety, quality and reliability to inform regional planning, and management.

- Participated in the Santa Cruz Watershed Collaborative (SCWC) Coordinating Team Fall Forum, which focused on watershed conditions and management within the Rincon Valley, Tohono O'odham perspectives on water and the environment, SCWC's local drought planning initiative, and discussions on drought planning needs and opportunities.
- Responded to a request from Pima County RFCD staff for a GIS dataset representing the approximate extents of effluent-dependent stretches of the Santa Cruz River.

Anticipated Product 11.5: Green stormwater infrastructure planning, including summaries, maps and Inventories.

- Began to compile a list of potential datasets and other resources to incorporate into PAG's Resiliency Planning Maps to enhance green stormwater infrastructure, water quality and heat mitigation planning, including regional infrastructure and land cover datasets obtained through the Ecopia feature extraction effort.

Anticipated Product 12.1: TIP transportation conformity modeling and analysis.

- Submitted comments to ADEQ for requested feedback on the development of its five-year rule review (5YRR) report, pursuant to ARS 41-1056, for Arizona Administrative Code Title 18, Chapter 2, Article 14.

Anticipated Product 12.3: Coordination and planning for ozone compliance.

- Submitted comments to ADEQ for the proposed SIP Revision for the Arizona Vehicle Emissions Inspection and Maintenance Program, Air Quality Division, October 27, 2025, Draft.

Anticipate Product 12.3: Coordination and planning for ozone compliance.

- Convened a meeting of the Environmental Planning Advisory Committee (EPAC), which included presentations ADOT's Transportation Project Environmental Review Process, ByFusion's Hard to Recycle Plastics program update, and approval of the 2026 Top Environmental Issues List.

44 - Regional Economic Vitality

Anticipated Product 44.2: Support the statewide employer database and viewer, regional data dashboards, including the Making Action Possible for Southern Arizona dashboard, PAG regional employment database, and other resources that increase understanding of the connection between transportation and the economy.

- Continued participation in meetings and activities of the Making Action Possible (MAP) Dashboard project.

36 - Regional Partnering Center Support

Anticipated Product 36.1 Ensure contracts and agreements align with non-profit status and local, state and federal agency policies.

- Participated in a USFS coordination call with Forest Service staff.
- Closed out fiscal year for RPC operations.

Anticipated Product 36.2: Provide administrative support by planning and/or implementation of the Regional Partnering Center projects as appropriate.

- Operated the Sabino Canyon Shuttle.
 - Sabino Canyon Trips = 252
 - Bear Canyon Trips = 254
 - Total Passengers in October = 9,103

Anticipated Product 36.2 Provide administrative support by planning and/or implementation of the Regional Partnering Center projects as appropriate.

- Reviewed annual financial statement.
- Submitted electrical install request to USFS for approval.
- Removed kiosks from overflow lot and visitor center with USFS approval.

38 - Travel Reduction Program

Anticipated Products: 38.6 Manage online access and messaging with major regional employers to successfully administer the required annual TRP annual employee survey.

- Hosted internet-based employee survey on commuter behavior/alternative mode usage and summary reports.
- Collected employee surveys from 10 TRP companies totaling 3,730 employees in December.

Anticipated Products: 38.4: Run monthly reports and calculate employer metrics as defined by ADEQ. Submit monthly report summary along with monthly invoice to ADEQ.

- Submitted ADEQ billing and program activity summary for November 2025 expenses.
- Updated PAG budget tracking sheet for FY 2025-26 ADEQ Grant contract period.

Anticipated Products: 38.5: Provide information and make resources available electronically to TRP employers. Regularly communicate updates and new features to major employer TCs.

- Submitted final ADEQ billing and program activity summary for November 2025 expenses.
- Quantified Sun Rideshare webpage views.

Anticipated Products: 38.8: Communicate and collaborate with program partners on common goals and initiatives related to supporting regional commuters.

- Communicated with TRP employers on site upgrades and survey performance for the month of December.

Anticipated Products: 38.9 Convene a TRP Regional Task Force and conduct bi-annual TRP Task Force meetings.

- Distributed TRP Task Force nominations to appoint 2026-2028 Task Force members.

39 - Commuter Services

Anticipated Products: 39.1 Provide vanpool subsidies to reduce commute costs.

- Paid November vanpool invoice for subsidies of active vanpools.
- Hosted meeting with PAG Executive Director and Commute with Enterprise staff to evaluate potential for fiscal investment to expand participation in PAG vanpool program.

63 - Regional Modeling

Anticipated Product 63.1: Enhance UrbanSim land use model and produce model validation and calibration report.

- Continued RFP preparation for the new land use model development.

Anticipated Product 63.3: Activity-based model maintenance and applications with active transportation module.

- Continued review of HTSA expanded data and updated charts accordingly.
- Completed reviewing ABM procedure, data and scripts for in-house maintenance.
- Initiated cleaning wrong ABM inputs, ABM scripts, ABM network attributes, and output folders.

Anticipated Product 63.4: Dynamic Traffic Assignment (DTA) model maintenance and applications.

- Presented DTA development update to TSSS.

Anticipated Product 63.7: PAG traffic count program.

- Completed uploading 2024 NoTraffic data into MS2.
- Continued analysis for FY 2025 traffic count report.
- Completed review of the HPMS road network.
- Completed review of 2025 TMC data.
- Prepared 2026 TRB Annual Meeting poster presentation for traffic turning movement count estimation.

Anticipated Product 63.9: County and subcounty population estimates.

- Concluded review of AOEO's updated county and subcounty population estimates.

Anticipated Product 63.10: County and subcounty population projections.

- Attended AOEO CTS monthly meeting for population projection.
- Reviewed AOEO's updated county population projections.
- Initiated subcounty population forecast preparation.

Anticipated Product 63.11 (AP 44.2): Employment data update and projections.

- Continued administrative employment data survey of public schools and local government employers.
- Continued processing of Dun & Bradstreet business listings data.

Anticipated Product 63.12 (AP 40.17): Regional multimodal traffic data collection and performance measures update and analysis.

- Final draft report of multimodal transportation system performance measures was posted on PAG website.
- Continued developing performance measures of control delay and improving estimation accuracy for regional-level performance measures.
- Prepared 2026 TRB Annual Meeting poster presentation for traffic performance measure estimation.

Anticipated Product 63.13: Enhance performance measures and relevant data.

- Created up-to-dated historical safety performance charts including 2024 safety records.
- Continued testing and developing the performance measure visualization platform.

Anticipated Product 63.14: Support of data request.

- Supported City of Tucson and DMAFB data request for Wilmot Road volumes.
- Began work supporting Pima County AADT request.
- Began work supporting City of Tucson VMT request.

46 - RTA Support**Anticipated Product 46.2: IGAs for project funding.****RTA budget**

- Prepared and presented revenue and expenditure forecasts.
- Prepared and presented to various financial scenarios relating to RTA Next.
- Provided budgetary approval of RTA invoices from jurisdictions.
- Reviewed financial exhibits for new IGAs and IGA amendments.
- Developed financial exhibits for new IGAs and IGA amendments.

- Maintained offline RTA financial terminal. The Terminal tracks fund balances, IGA capacities and programming through 2026 of RTA and supplanted HURF (12R).
- Updated project and IGA budgets within RTA web.
- Participated in monthly RTA project updates.
- Developing 20-year project and financial schedule (cashflow) for RTA Next program.

Anticipated Product 46.1 Transportation Improvements through the region pursuant to the RTA plan.

Transit contract management and reporting

- Continued contract compliance and monitoring for MTM Transit.
- Conducted two RTA/MTM Operations Meetings.
- Monitored Key Performance Indicators (KPIs) with contractor, and updated invoicing protocol.
- Continued to coordinate vendor transition through bi-weekly check-in meetings with MTM's corporate staff.
- Met with vehicle vendor, Model1, to discuss procurement of new Sun Shuttle vehicles.
- Worked with internal staff to finalize and conduct the RTA's annual Transit Safety Committee meeting to get the PTASP approved.
- Conducted meeting with vendor, MTM Transit, on how to properly and accurately report invoices.

Transit planning and data analysis

- Reviewed and edited draft Microtransit plan.
- Attended monthly operations meeting for Valley Metro route 685.
- Reviewed and sent reasonable accommodation request determination to Sun Shuttle rider.
- Presented Microtransit and Title VI items at RTA Board meeting.
- Spoke on transit as a guest on the RTA Delivers podcast.
- Attended monthly meeting with Sun Tran to discuss Sun Shuttle service changes taking place in February 2026.
- Managed internal staff on the FTA grant 5311 application.

47- MainStreet Business Outreach and RTA Project Implementation

Anticipated Product 47.1: Business assistance for affected businesses.

- Continued providing ongoing complimentary MainStreet Business Assistance Program outreach and direct consulting services to the 3,701 businesses located on 15 major RTA projects currently in construction or design. Roadway Construction: #8, #16 (Phase 3&4) #18 (Phase 3&4) #25; Roadway Design: #1 (Phase 2a), #5 (Phase 2), #14, #15, #18 (Phase 3&4); #18 (Phase 5&6), #19 (Phase 2), #22, #23, #30, #31, #32 (Phase #5).

SUBJECT: Contracts and Agreements Report

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Consent Information	5b

REQUESTED ACTION/SUGGESTED MOTION

This is an information item.

ASSOCIATED OWP WORK ELEMENT/GOAL

Work Element, 1300, Administration

SUMMARY

- The PAG Contracts and Agreements Report for the period of Nov. 21, 2025, through Jan. 13, 2026, is presented.
- The report contains information on contracts and agreements with a value of up to \$50,000 that were started, extended or concluded.

PRIOR BOARD AND/OR COMMITTEE ACTION

None.

FINANCIAL CONSIDERATIONS

- 1 new contract was reported.
- 1 extended contract was reported.
- 0 contracts were concluded.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

None.

ATTACHED ADDITIONAL BACKUP INFORMATION

PAG Contracts and Agreements Report for Nov. 21, 2025, through Jan. 26, 2026.

Staff Contact/Phone	Michael J. Ortega, (520) 792-1093, ext. 4420 Roy Cuaron, (520) 792-1093, ext. 4470
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Contracts and Agreements Report

11/21/2025 - 1/13/2026

New Contracts

Contract Number	Contractor	PAG Staff	Agency	Start Date	End Date	Amount	Program/Project
26-017-00	AV Innovations	Chrystal Spires	PAG	12/23/2025	01/29/2026	\$85,000	Install new audio & video equipment in conference rooms.

Extended Contracts

Contract Number	Contractor	PAG Staff	Agency	Start Date	End Date	Amount	Program/Project
17-028-09	Racy & Associates	Jamison Brown	PAG	12/01/2024	11/30/2025	\$33,000	Lobby Services during Legislative session
						Total	\$33,000

SUBJECT: 2026 Top Environmental Issues List - Environmental Planning Advisory Committee (EPAC)

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Consent Information	5c

REQUESTED ACTION/SUGGESTED MOTION

This is an informational agenda item.

ASSOCIATED OWP WORK ELEMENT/GOAL

- Work Element 11, Regional Integrated Watershed Planning
- Work Element 12, Regional Air Quality Planning
- Work Element 44, Regional Economic Vitality

SUMMARY

PAG EPAC approved the 2026 Top Environmental Issues list and distribution to the Management Committee, Regional Council and Executive Director for informational purposes.

PRIOR BOARD AND/OR COMMITTEE ACTION

- EPAC Approval, Dec. 11, 2025.
- The Management Committee reviewed this information at its meeting on Jan. 14, 2026.

FINANCIAL CONSIDERATIONS

None.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

EPAC annually compiles and approves a list of environmental issues and topics that it considers to be priorities for the PAG planning area.

ATTACHED ADDITIONAL BACKUP INFORMATION

Memo dated Jan. 6, 2026, providing EPAC's 2026 Top Environmental Issues List.

Staff Contact/Phone	Michael J. Ortega, (520) 792-1093 Dustin Fitzpatrick, (520) 792-1093, ext. 1417 Jeanette DeRenne, (520) 792-1093, ext. 1477
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MEMO

TO: Management Committee, Regional Council, Executive Director

FROM: *DF* Dustin Fitzpatrick, Environmental Planning Administrator

DATE: January 6, 2026

SUBJECT: EPAC 2026 Top Environmental Issues List

PAG's Environmental Planning Advisory Committee (EPAC) voted at its December 11, 2025, meeting to approve and distribute the attached 2026 Top Environmental Issues List to PAG's Management Committee, Regional Council and Executive Director. Distribution is for informational purposes and for your awareness of focus area topics at EPAC meetings this year. No further action is requested.

ENVIRONMENTAL PLANNING ADVISORY COMMITTEE (EPAC)

Top Environmental Issues List 2026

The Top Environmental Issues List is compiled by Pima Association of Governments (PAG) in coordination with its Environmental Planning Advisory Committee (EPAC) and its subcommittees.

This list of top issues can be used to develop EPAC and its subcommittee meeting agendas for 2026. PAG staff, together with EPAC, will utilize the list to find common ground, track accomplishments, integrate diverse planning efforts, provide inclusive regional coordination and may create or advise on measurable initiatives that address regional issues, such as plans, resolutions, best practices and partnerships, to increase awareness and improve the health and livability of our community. While this list covers a range of topics, PAG may only provide resources and address issues consistent with the Overall Work Program (OWP) and as allowed by grant funding sources.

EPAC encourages the integration of affordable and innovative solutions, predictable regulatory frameworks, and collaborative engagement among diverse members and interests. Additionally, EPAC seeks to weigh the immediate impacts on stakeholders across various sectors alongside the long-term benefits to public safety, health, and environmental well-being.

ISSUE 1: ENVIRONMENTAL JUSTICE

Many underserved and overburdened communities have suffered disproportionately from environmental degradation. Federal regulations have varied in the application of requirements for programs. Topics addressing the issue of environmental justice include:

- Lessons and resources to ensure compliance with environmental regulations, including environmental justice, such as data analytics and engagement methods
- Health impacts and health outcomes for communities affected by environmental degradation
- Efforts to engage with underserved and overburdened communities
- Data to aid decision making, such as tracking areas with the highest densities of underserved and overburdened populations

ISSUE 2: HEALTHY ENVIRONMENT

Clean Air – The U.S. Environmental Protection Agency (EPA) has designated the region in attainment with air quality standards, except for the Rillito PM10 nonattainment area. The Arizona Department of Environmental Quality (ADEQ) updates the State Implementation Plan (SIP) for the Rillito area with PAG's assistance. As the region's Metropolitan Planning Organization (MPO), PAG is responsible for evaluating and demonstrating air quality transportation conformity for transportation programs and plans and amendments (Transportation Improvement Program and Regional Mobility and Accessibility Plan).

Prioritizing regional coordination to reduce air pollution and help ensure continued attainment of the national ozone air quality standard is paramount for the sustained health of our region. Topics addressing the issue of clean air include:

- Rillito area SIP planning and conformity analysis
- Ozone research of formation and precursor pollutants (oxides of nitrogen and volatile organic compounds), mitigation strategies, transport and wildfires, status of federal regulations/standards
- Increasing use of alternative modes of transportation to single occupancy vehicles, including active transportation and transit
- Advancing travel reduction through transit, active transportation, ridesharing, telework, and flexible work schedules
- Alternative energy and fuel in transportation, prioritizing overall air pollutant reduction benefits of electrification
- Links between travel modes, air pollution and climate change
- Methods to improve fuel economy and reduce transportation air pollutants
- Improved geographic datasets of alternative fuel and active mode infrastructure assets, needs, and gaps
- Leveraging investments, opportunities, and available data to inform regional priorities for air quality improvement
- Regional haze mitigation
- Regional greenhouse gas inventory

Clean Water – Under Section 208 of the Clean Water Act, PAG is the Designated Planning Agency (DPA) for Pima County, excluding Native American lands, and implements the *PAG Areawide Water Quality Management Plan (208 Plan)*. The 208 Plan primarily focuses on maintaining consistency for water reclamation facilities, but also addresses other potential pollutant sources, including solid waste disposal and urban stormwater runoff.

Regional watershed planning concerns both the quality and quantity of water resources and addresses contamination and scarcity. Topics addressing the issue of clean water include:

- Wastewater reclamation
- Stormwater pollution prevention and mitigation
- Industrial waste disposal and mitigation
- Impacts and remediation of groundwater contaminants
- Surface water quality impairments
- Aging septic systems
- Regional collaboration on water quality issues that cross watersheds and aquifers
- Impacts of historic landfills on water quality
- Impacts of and potential opportunities for multi-benefit in-channel recharge projects, such as the use of high-quality treated effluent to return flows to rivers and streams, which creates riparian habitat and restores access to flowing waterways while also cost-effectively improving water table levels

- Funding for the study, monitoring, control, and cleanup of emerging contaminants
- Tracking strategies and technologies to treat, mitigate and incentivize alternatives to PFAS and other emerging contaminants
- Regional coordination to support implementation of National Primary Drinking Water Regulations and prepare for other alternative methods to limit regulated contaminants in water supplies, wastewater, and discharges
- Health impacts of Superfund sites

Solid Waste Reduction – Regionally coordinated solid waste planning efforts help to improve critical local needs. Regional inventories, discussion and solutions are integral to the management of solid waste regionwide. Topics addressing solid waste challenges and solutions include:

- Efficiently using resources
- Reduction and reuse of materials that would otherwise be discarded into landfills
- Finding opportunities for collaboration between diverse entities for solid waste reduction
- Sustaining resiliency of recycling infrastructure
- Recycling economies
- Exploring effective models of reuse, recycling, and related contamination mitigation
- Efforts to eliminate contaminated plastics from landfills with public/private partnerships
- Robust glass recycling for reuse as building materials
- Development of anaerobic digestion facilities of food waste to support cleaner air
- Reducing landfill costs and water quality impacts
- Continued collaboration to monitor litter sources, test concepts of litter capture in washes, and pilot recycling programs
- Utilizing landfill generated methane as a source of renewable biogas

Stewardship and Enhancement – With changes to the definition of “Waters of the United States” (WOTUS), new chemicals entering the market, worsening drought both locally and on the Colorado River, increasing wildfire intensity, frequency and size, and shifts in seasonal weather patterns posing environmental and livability concerns and creating management challenges for decision makers, it is important to address environmental stewardship and enhancement in an integrated and holistic manner. Topics addressing stewardship and enhancement include:

- Impact of uncontrolled pollutant discharges on water supplies
- Water uses and riparian land protection
- Upland, river and floodplain management efforts aiming to bring environmental, aquifer recharge, safety, watershed health and economic enhancements to the region
- Impacts of wildfires on air quality, erosion, habitat, safety, water quality, recharge, and flooding
- Stakeholder coordination to pursue funding sources, such as federal grants, for invasive species removal and fire protection planning

- Management of invasive species, especially fire-prone species such as stinknet and buffelgrass
- Establishment and persistence of native species
- Ongoing risks to natural resources, urban infrastructure, and our cultural and environmental identity
- Riparian stewardship efforts for ephemeral, intermittent and perennial streams, including *Priority Waterbodies* in PAG's *208 Plan* and the state's *Outstanding Arizona Waters*, as supported by *PAG's 208 Plan* and *2017 Resolution Supporting our Heritage of Desert Waters*
- Effective regional strategies to protect priority waterbodies in the Tohono O'odham Nation
- Monitoring, preservation and restoration plans to address the impacts of land use changes to water quality and other natural resources
- Interagency collaboration to protect transportation infrastructure and travel safety
- Long-term impacts of sustained or increased noise and light pollution on the health and well-being of humans, wildlife and quality of life
- Practical and balanced solutions for the abatement of noise and light pollution
- Design, and appropriate use of technology to limit unnecessary harm to the environment

Wildlife Connectivity - A primary threat to native wildlife populations in Pima County is habitat fragmentation. Wildlife relies on connected, undeveloped natural regional corridors, both potential and identified, to migrate through, rest, forage for food sources, and maintain genetic diversity, as corridors reduce isolated populations. However, human-caused barriers such as buildings, roads, fences, energy facilities, and more negatively impact the ability of wildlife to safely move and thrive throughout their range. Topics addressing wildlife connectivity include:

- Supporting wildlife-sensitive design in transportation development processes, including roadways and interstates
- Incorporating connectivity into new projects and implementing wildlife-friendly designs, such as wildlife crossings and wildlife fencing
- Inventorying data related to regional wildlife movement, mortality, and habitat fragmentation

ISSUE 3: REGIONAL RESILIENCY

Resilient Infrastructure – EPAC addresses climate adaptation concerns for our regional landscape and investments by engaging diverse experts in discussions about resilience, sustainability, mobility, and livability. The integration of planning, infrastructure building, and maintenance leads to more efficient use of limited resources and capital by recognizing opportunities for shared and equitable benefits. PAG's *2016 Resolution for Regional Resilience to Climate and Weather Variability* encourages proactive regional collaboration on climate resilience activities. Topics addressing resilient infrastructure include:

- Expanding green stormwater infrastructure to manage surface drainage, reduce flood nuisance and stormwater pollutants, increase bicycle and pedestrian safety along roads, improve air quality and wildlife linkages, offset consumptive water use, increase access to green space, and support tree shade to reduce heat
- Evaluating Sonoran Corridor (State Route 410) proposal
- Mapping and tracking of resiliency planning elements such as cooling centers, urban heat issues, park access, flooding concerns, social vulnerabilities, and tree canopy data
- Exploring heat management strategies that assist with heat preparedness, mitigation, warnings and responses
- Evaluating social, health, and environmental benefits of multimodal solutions, electric vehicle infrastructure, and broadband infrastructure
- Exploring uses of Ecopia infrastructure and land cover GIS data to advance regional resiliency planning efforts

Resilient Economy – The Sonoran Desert's unique natural heritage resources that contribute to the region's economic vitality and sense of place are valued by our region, visitors, and prospective businesses. A changing climate makes the protection of these natural resources increasingly critical. Topics addressing resilient economy include:

- Evaluating environmentally friendly modes of transportation and street design that enhance travel and tourism, livability, safety, equity, recreation and business attraction while reducing pollution and dangerous and costly human and wildlife collisions with traffic
- Exploring studies on the economic and social value of watchable wildlife and outdoor recreation opportunities such as birding, bike-friendly communities, open space and trails, and healthy waterways
- Expanding accountable public/private partnerships with local businesses, educators and additional diverse stakeholders to encourage tourism, strategic talent alignment and business opportunities
- Integrating restoration efforts with support of the local economy while balancing benefits of ecotourism with impacts to wildlife and environmentally sensitive areas
- Considering strategies to balance the need for affordable housing with environmental and risk management needs
- Considering the environmental impacts of large-scale economic development projects, such as data centers

Water Reliability – Potential for worsening future water shortages on the Colorado River, current extreme local drought conditions, and the high probability of increased variability for precipitation identified in the Lower Santa Cruz River Basin Study impact water reliability within the Tucson region. Topics addressing water reliability include:

- Tracking shortage conditions on the Colorado River and potential impacts to CAP allocations
- Discussing water reclamation and reuse projects and strategies

- Collaborating with Santa Cruz Watershed Collaborative partners and water managers to continue to develop and implement responses to the drought
- Evaluating long-term planning for water use and delivery efficiency, infrastructure investments, and incentives while integrating water quality, street runoff, and designated environmental water uses into planning efforts
- Collaborating efforts between water providers, wastewater reclamation departments, industry including mining operations, agriculture, indigenous communities, and academia
- Addressing key issues identified in the Lower Santa Cruz River Basin Study, including the disconnect between groundwater withdrawal and recharge locations that cause physical supply risks for people and the environment, and pursuing subregional public wastewater treatment and regional-scale stormwater capture

Climate Change Adaptation and Mitigation – Changing weather patterns including extreme heat, drought and increased storm intensity continually impact the environment, infrastructure and economy of the greater Tucson region. Topics addressing climate change adaptation and mitigation include:

- Evaluating findings and recommendations of the Pima County Department of Environmental Quality's Priority Climate Action Plan and Comprehensive Climate Action Plan
- Sharing resources, regulation updates, changing funding requirements, and methods for climate variability planning, including jurisdictional climate plans
- Coordinating adaptation measures that equitably address interconnected public health and welfare issues, such as extreme heat, wildfires, flooding, and additional priorities

SUBJECT: Transportation Planning Initiatives Presentation from Mexican Officials on High-Speed Passenger Rail and the Port of Guaymas

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Consent Information	6

The following items were at the request of Supervisor Matt Heinz:

Discussion/Direction/Action: The Regional Council will be provided with a presentation on the items listed below and may be asked to provide feedback and direction.

(a) Plan Mexico 2030, including High-Speed Passenger Rail Initiatives on Both Sides of the Border

Plan Mexico 2030 and specifically, the Sheinbaum administration's plans to invest in high-speed passenger rail throughout various corridors of the nation, including connecting Mexico City to Nogales, Sonora and regarding ADOT's current planning process for the development of high-speed passenger rail between Tucson and the Phoenix valley.

Presenters:

- **Fernando Sánchez Roldán**
Head Consul of Mexico in Tucson
- **Carlos Lopez**
Contract Project Manager, ADOT

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• Memos from Supervisor Matt Heinz regarding Plan Mexico 2030, including High-Speed Passenger Rail Initiatives on Both Sides of the Border – January 22, 2026

Discussion/Direction/Action: The Regional Council will be provided with a presentation on the items listed below and may be asked to provide feedback and direction.

(b) Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona

Mexico's ongoing and future planned upgrades to the Port of Guaymas in the state of Sonora, anticipated effects on exports and imports from/to northern Mexico and the southwestern and western United States, and implications for the Nogales Port of Entry, the I-19 corridor, Pima County, and the Port of Tucson.

Presenters:

- **Guillermo Von Borstel Osuna:**
Port of Guaymas, representing Commercial Manager ASIPONA (National Administration of the Guaymas Port System)
- **Francisco Acuna Mendez:**
Representing President, CODESO (Council for Sustainable Development of Sonora)
- **Juan Francisco Salcido Burruel:**
Director of Regional Projects, CODESO (Council for Sustainable Development of Sonora)

STAFF MEMO	ATTACHMENT(s)
	<ul style="list-style-type: none">• Memos from Supervisor Matt Heinz regarding Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona – January 22, 2026

DR. MATT HEINZ

Supervisor

District 2



33 N Stone Ave., 11th Floor

Tucson, AZ 85701

(520) 724-2702

district2@pima.gov

Pima County Board of Supervisors

Memorandum

To: PAG Executive Director Michael Ortega

From: Supervisor Matt Heinz, Regional Council Member, Pima County

Date: January 22, 2026

Subject: PAG Regional Council Agenda 01/29/2026:
Plan Mexico 2030 and High-Speed Passenger Rail Initiatives on Both Sides of the Border

Please add this agenda item to the Regional Council Agenda for January 29, 2026, and share with my fellow Regional Council colleagues. Thank you.

Discussion/Direction/Action: Presentation by **Consul Fernando Sánchez Roldán, Head Consul of Mexico in Tucson**, a representative of the Mexican federal **Secretariat of Communications and Transportation (SCT) agency** (to participate remotely), and **Carlos Lopez, Contract Project Manager, ADOT**, regarding *“Plan Mexico 2030”* and specifically, the Sheinbaum administration’s plans to invest in high-speed passenger rail throughout Mexico, including connecting Mexico City to Hermosillo to Nogales, Sonora; and regarding ADOT’s current planning process for the development of high-speed passenger rail between Tucson and the Phoenix valley.

cc: Jan Lesher, Pima County Administrator
Carmine DeBonis, Jr., Deputy Pima County Administrator
Kathryn Skinner, Director, Pima County Transportation Dept
Heath Vescovi-Chiordi, Director, Pima County Economic Development Dept

DR. MATT HEINZ

Supervisor
District 2



33 N Stone Ave., 11th Floor

Tucson, AZ 85701

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Pima County Board of Supervisors

January 22, 2026

Consul Fernando Sánchez Roldán
Head Consul of Mexico in Tucson
Consulate of Mexico
3915 E Broadway Blvd
Tucson, AZ 85711
via email to: lwongm@sre.gob.mx

RE: Presentation to PAG Regional Council on 29 January 2026, regarding Plan Mexico 2030, including High-Speed Passenger Rail Initiatives Within It

Dear Consul Sánchez Roldán:

Thank you so much for your willingness to come present to the Pima Association of Governments (PAG) Regional Council on Thursday, 29 January 2026, at 12:00pm, regarding Plan Mexico 2030, and specifically, plans around the development of high-speed passenger rail across Mexico and in Sonora in particular. We are honored to have you.

The Regional Council, as you know, is comprised of the mayors of all the cities and towns within Pima County, the chairmen of the Pascua Yaqui Tribe and the Tohono O'odham Nation, a representative of the Arizona State Transportation Board, and a representative of the Pima County Board of Supervisors. Together, we guide long-term regional planning efforts for all of Pima County in the areas of transportation, economic development and more.

The PAG Regional Council meeting begins at 12:00 noon and I am requesting that this item be heard toward the front of the agenda. The Pima Association of Governments building, where the meeting takes place, is located at:

Pima Association of Governments
1 E. Broadway Blvd., 4th Floor
Tucson, AZ 85701
p: (520) 792-1093

In order to arrange for remote participation by a representative of the Secretariat of Communications and Transportation (SCT), or any other person who needs to participate remotely, please contact PAG's Sr. Executive Assistant, Jacki Ontiveros, at (520) 792-1093 or by email at jontiveros@pagregion.com.

We are grateful for your time to share with the PAG Regional Council the Sheinbaum administration's plans to invest in high-speed passenger rail throughout Mexico as part of Plan Mexico 2030, including connecting Mexico City to Hermosillo to Nogales, Sonora. Additionally, we will hear from a

representative of the AZ Dept of Transportation regarding the planning process underway for the development of high-speed passenger rail between Tucson and Phoenix, and hopefully, beyond.

If I can be of any assistance between now and the 29th, or thereafter, please don't hesitate to contact my chief of staff, David Higuera, at David.Higuera@pima.gov or (520) 269-9180. Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read "M Heinz".

Vice Chair Matt Heinz
Pima County Supervisor, District 2
Regional Council Member, Pima Association of Governments (PAG)

DR. MATT HEINZ

Supervisor

District 2



33 N Stone Ave., 11th Floor

Tucson, AZ 85701

(520) 724-2702

district2@pima.gov

Pima County Board of Supervisors

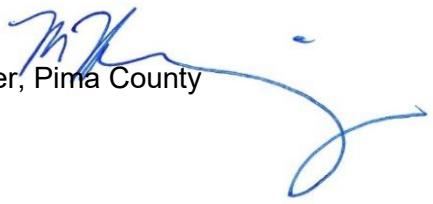
Memorandum

To: PAG Executive Director Michael Ortega

From: Supervisor Matt Heinz, Regional Council Member, Pima County

Date: January 22, 2026

Subject: PAG Regional Council Agenda 01/29/2026:
Port of Guaymas Expansion, Implications for Cross-Border Trade and Commerce, Impacts for Pima County



Please add this agenda item to the Regional Council Agenda for January 29, 2026, and share with my fellow Regional Council colleagues. Thank you.

Discussion/Direction/Action: Virtual Presentation by **Guillermo Von Borstel Osuna, Port of Guaymas, Commercial Manager of ASIPONA** (National Administration of the Guaymas Port System), **Francisco Acuna Mendez, President, CODESO** (Council for Sustainable Development of Sonora), and **Juan Francisco Salcido Burruel, Director of Regional Projects, CODESO** (Council for Sustainable Development of Sonora), regarding Mexico's ongoing and future planned upgrades to the Port of Guaymas in the state of Sonora, anticipated effects on exports and imports from/to northern Mexico and the southwestern and western United States, and potential implications for the Nogales Port of Entry, the I-19 corridor, Pima County, and the Port of Tucson.

cc: Jan Lesher, Pima County Administrator
Carmine DeBonis, Jr., Deputy Pima County Administrator
Kathryn Skinner, Director, Pima County Transportation Dept
Heath Vescovi-Chiordi, Director, Pima County Economic Development Dept

DR. MATT HEINZ

Supervisor

District 2



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Tucson, AZ 85701

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Pima County Board of Supervisors

January 22, 2026

Guillermo Von Borstel Osuna
Gerente Comercial de ASIPONA Guaymas
Port of Guaymas
via email to: Susana Hernandez Susana_h7@hotmail.com

RE: Presentation to PAG Regional Council on 29 January 2026, regarding Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona

Dear Mr. Von Borstel Osuna:

I write to invite you to present, via video conference, to the Pima Association of Governments (PAG) Regional Council on Thursday, 29 January 2026, at 12:00pm (AZ time), regarding the current and planned expansion and upgrades taking place at the Port of Guaymas, and anticipated effects on trade and commerce between Sonora, Mexico and the southwestern and western United States, and potential implications for our inland ports, our local economies, and our regional economy. We would be honored to learn from your perspective.

The PAG Regional Council is comprised of the mayors of the City of Tucson and all the cities and towns within Pima County, the chairmen of the Pascua Yaqui Tribe and the Tohono O'odham Nation, a representative of the Arizona State Transportation Board, and a representative of the Pima County Board of Supervisors. Together, we guide long-term regional planning efforts for all of Pima County in the areas of transportation, economic development and more.

The PAG Regional Council meeting begins at 12:00 noon on January 29th and I am requesting that this item be heard toward the top of the agenda. The Pima Association of Governments is located at:

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1 E. Broadway Blvd., 4th Floor
Tucson, AZ 85701
p: (520) 792-1093

In order to arrange for remote participation, please be on the lookout for an email from PAG's Sr. Executive Assistant, Jacki Ontiveros, jontiveros@pagregion.com. You can also reach Jacki at (520) 792-1093.

We are grateful for your time to share with the PAG Regional Council the important work happening at the Port of Guaymas, and how it will facilitate greater commerce and trade within our region.

If I can be of any assistance between now and the 29th, or thereafter, please don't hesitate to contact me via my chief of staff, David Higuera, at David.Higuera@pima.gov or (520) 269-9180. Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read "MH". A short horizontal line is positioned to the right of the signature.

Vice Chair Matt Heinz
Pima County Supervisor, District 2
Regional Council Member, Pima Association of Governments (PAG)



Pima County Board of Supervisors

January 22, 2026

Francisco Acuna Mendez

President

CODESO (Council for Sustainable Development of Sonora)

via email to: Susana Hernandez Susana_h7@hotmail.com

RE: Presentation to PAG Regional Council on 29 January 2026, regarding Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona

Dear Mr. Acuna Mendez:

I write to invite you to present, via video conference, to the Pima Association of Governments (PAG) Regional Council on Thursday, 29 January 2026, at 12:00pm (AZ time), regarding the current and planned expansion and upgrades taking place at the Port of Guaymas and anticipated effects on trade and commerce between Sonora, Mexico and the southwestern and western United States, and potential implications for our inland ports, our local economies, and our regional economy. We would be honored to learn from your perspective and welcome any other information you'd like to share regarding current and planned economic development efforts in Sonora.

The PAG Regional Council is comprised of the mayors of the City of Tucson and all the cities and towns within Pima County, the chairmen of the Pascua Yaqui Tribe and the Tohono O'odham Nation, a representative of the Arizona State Transportation Board, and a representative of the Pima County Board of Supervisors. Together, we guide long-term regional planning efforts for all of Pima County in the areas of transportation, economic development and more.

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We are grateful for your time to share with the PAG Regional Council the important work happening in Sonora, including expansion of the Port of Guaymas, and how it will facilitate greater commerce and trade within our region.

If I can be of any assistance between now and the 29th, or thereafter, please don't hesitate to contact me via my chief of staff, David Higuera, at David.Higuera@pima.gov or (520) 269-9180. Thank you.

Sincerely,

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Vice Chair Matt Heinz
Pima County Supervisor, District 2
Regional Council Member, Pima Association of Governments (PAG)

DR. MATT HEINZ

Supervisor

District 2



33 N Stone Ave., 11th Floor

Tucson, AZ 85701

(520) 724-2702

district2@pima.gov

Pima County Board of Supervisors

January 22, 2026

Juan Francisco Salcido Burruel
Director of Regional Projects
CODESO (Council for Sustainable Development of Sonora)
via email to: Susana Hernandez Susana_h7@hotmail.com

RE: Presentation to PAG Regional Council on 29 January 2026, regarding Port of Guaymas Expansion and Upgrades, Implications for Cross-Border Trade and Commerce with Pima County, Arizona

Dear Mr. Salcido Burruel:

I write to invite you to present, via video conference, to the Pima Association of Governments (PAG) Regional Council on Thursday, 29 January 2026, at 12:00pm (AZ time), regarding the current and planned expansion and upgrades taking place at the Port of Guaymas and anticipated effects on trade and commerce between Sonora, Mexico and the southwestern and western United States, and potential implications for our inland ports, our local economies, and our regional economy. We would be honored to learn from your perspective and welcome any other information you'd like to share regarding current and planned economic development efforts in Sonora.

The PAG Regional Council is comprised of the mayors of the City of Tucson and all the cities and towns within Pima County, the chairmen of the Pascua Yaqui Tribe and the Tohono O'odham Nation, a representative of the Arizona State Transportation Board, and a representative of the Pima County Board of Supervisors. Together, we guide long-term regional planning efforts for all of Pima County in the areas of transportation, economic development and more.

The PAG Regional Council meeting begins at 12:00 noon on January 29th and I am requesting that this item be heard toward the top of the agenda. The Pima Association of Governments is located at:

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We are grateful for your time to share with the PAG Regional Council the important work happening in Sonora, including expansion of the Port of Guaymas, and how it will facilitate greater commerce and trade within our region.

If I can be of any assistance between now and the 29th, or thereafter, please don't hesitate to contact me via my chief of staff, David Higuera, at David.Higuera@pima.gov or (520) 269-9180. Thank you.

Sincerely,

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Vice Chair Matt Heinz
Pima County Supervisor, District 2
Regional Council Member, Pima Association of Governments (PAG)

**SUBJECT: FY 2025–FY 2029 PAG Transportation Improvement Program (TIP)
Amendment #2025.030**

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Action	7

REQUESTED ACTION/SUGGESTED MOTION

The Regional Council will be asked to approve a formal amendment to the PAG FY 2025–FY 2029 Transportation Improvement Program (TIP).

ASSOCIATED OWP WORK ELEMENT/GOAL

Work Element 40: Transportation Activities

SUMMARY

As the region's designated metropolitan planning organization (MPO), PAG is responsible for maintaining the transportation improvement program (TIP), including processing amendments to the FY 2025–FY 2029 TIP.

Item A, per the City of Tucson's request, shifts \$2,045,000 of STBG from FY 2026 to FY 2027 for TIP ID 60.06 - Valencia Rd: I-19 to Alvernon, and the same amount of STBG from FY 2027 to FY 2026 for TIP ID 131.00 - 22nd St: I-10 to Tucson Blvd. Neither project would see a change to total cost.

PRIOR BOARD AND/OR COMMITTEE ACTION

On Dec. 17, 2025, the Transportation Planning Committee voted to recommend approval of this TIP amendment.

On Jan. 14, 2026, PAG's Management Committee voted to recommend approval of this TIP amendment.

FINANCIAL CONSIDERATIONS

None.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

This TIP amendment complies with ADOT guidelines per [ADOT's TIP Amendment Guidelines](#) and aligns with PAG's TIP policies and procedures in Appendix 3 of the [approved FY 2025–FY 2029 TIP](#).

ATTACHED ADDITIONAL BACKUP INFORMATION

Proposed Formal Amendment No. 2025.030 to the PAG FY 2025–FY 2029 TIP

Staff Contact/Phone	Michael J. Ortega, (520) 792-1093 Jamie Brown, (520) 792-1093, ext. 4473 Adam Ledford, (520) 792-1093, ext. 4434
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TipID	RTAID	STREET/PROJECT NAME LOCATION PROJECT DESCRIPTION AQ STATUS	PROPOSED FUNDING (IN THOUSANDS OF DOLLARS)				
SponsorID	Length		FISCAL YEAR				
StateID	Existing Lanes						
FedID	After Lanes		TOTAL COST	2025	2026	2027	2028

ITEM A

Existing Approval							
60.06	23_	Valencia Rd: I-19 to Alvernon I-19 to Alvernon Construct controlled access improvements Conforms	\$9,800	0 HURF12R D	208 HURF12R D 992 HURF12R D 547 HURF12R C 2045 STP C 3792 TOTAL	499 HURF12R C 5509 STP C 6008 TOTAL	
Proposed Request							
60.06	23_	Valencia Rd: I-19 to Alvernon I-19 to Alvernon Construct controlled access improvements Conforms	\$9,800	0 HURF12R D	208 HURF12R D 992 HURF12R D 547 HURF12R C 0 STP C 1747 TOTAL	499 HURF12R C 7554 STP C 8053 TOTAL	
SPONSOR: Tucson			ACTION: Shift \$2045K of STBG from FY26 to FY27 per City of Tucson request (no change to total cost)				

Pima Association of Governments 2025-2029 TIP Projects

TIP Amendment #2025.030 Open

TipID	RTAID	STREET/PROJECT NAME LOCATION PROJECT DESCRIPTION AQ STATUS	PROPOSED FUNDING (IN THOUSANDS OF DOLLARS)				
SponsorID	Length		FISCAL YEAR				
StateID	Existing Lanes						
FedID	After Lanes		TOTAL COST	2025	2026	2027	2028

ITEM A

Existing Approval

131.00	19_a	22nd St: I-10 to Tucson Blvd I-10 to Tucson Blvd Widen to 6 lanes Conforms	1642 HURF12R D 57 HURF12R R 0 HURF12R C 0 RTA C 15643 STP C 25000 RAISE C	33 HURF12R D 743 HURF12R R 1940 HURF12R C 44422 RTA C 13911 STP C	3081 HURF12R C 10447 STP C 13528 TOTAL	15069 HURF12R C 9450 STP C 24519 TOTAL	2318 HURF12R C 15956 STP C 18274 TOTAL
			\$181,000	42342 TOTAL	67226 TOTAL		

Proposed Request

131.00	19_a	22nd St: I-10 to Tucson Blvd I-10 to Tucson Blvd Widen to 6 lanes Conforms	1642 HURF12R D 57 HURF12R R 0 HURF12R C 0 RTA C 15643 STP C 25000 RAISE C	33 HURF12R D 743 HURF12R R 1940 HURF12R C 44422 RTA C 15956 STP C	3081 HURF12R C 8402 STP C 11483 TOTAL	15069 HURF12R C 9450 STP C 24519 TOTAL	2318 HURF12R C 15956 STP C 18274 TOTAL
			\$181,000	42342 TOTAL	69271 TOTAL		

SPONSOR: Tucson

ACTION: Shift \$2045K of STBG from FY27 to FY26 per City of Tucson request (no change to total cost)

SUBJECT: Draft FY 2027-FY 2030 Coordinated Public Transit - Human Services Transportation Plan

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Action	8

REQUESTED ACTION/SUGGESTED MOTION

The Regional Council will be asked to recommend approval of the Draft FY 2027-FY 2030 Coordinated Public Transit - Human Services Transportation Plan.

ASSOCIATED OWP WORK ELEMENT/GOAL

Work Element 40, Regional Transportation Planning.

SUMMARY

The Coordinated Public Transit - Human Services Transportation Plan is the federally required human services coordinated transportation plan for the PAG planning area. The plan identifies the transportation needs of individuals with disabilities, seniors, and people with low incomes. It provides strategies for meeting those local needs and prioritizes transportation services and projects for funding and implementation.

The coordinated transportation plan is required to be updated every four years, at minimum, with the last major update adopted Jan 27, 2022. Minor updates and amendments are added annually to include the current coordinated transportation plan lists of forecasted projects and preliminary awards.

This update includes the following key elements:

- Identifies transportation resources and evaluates needs assessments.
- Proposes strategies to bridge regional gaps.
- Prioritizes collaboration to solve regional challenges.

PAG staff has prepared a draft plan for a 30-day public review and comment period.

PRIOR BOARD AND/OR COMMITTEE ACTION

- The **FY 2023-FY 2026 PAG Public Transit - Human Services Coordinated Transportation Plan** was adopted on Jan. 27, 2022.
- PAG's Management Committee recommended approval of this item on Jan. 14, 2026.

FINANCIAL CONSIDERATIONS

The approval of the plan guides the use of the FTA Section 5310 program funding. The annual allocation for the region is typically around \$1.4 million.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

The public comment period began on Dec 15, 2025. All written public comments on the proposed program had to be received by 5 p.m. on January 13, 2026, which will conclude the comment period.

ATTACHED ADDITIONAL BACKUP INFORMATION

[FY-2027-FY-2030-PAG-Coordinated_Public-Transit-Human-Services-Transportation-Plan-DRAFT.pdf](#)

Staff Contact/Phone	Michael J. Ortega, (520) 792-1093 Mary Carter, (520) 792-1093. ext. 4424 Genine Sullivan, (520) 792-1093, ext. 4428
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SUBJECT: Pima Association of Governments' (PAG) Role in Providing Planning Support for Transportation Safety Regionwide

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Possible Action/Direction	9

REQUESTED ACTION/SUGGESTED MOTION

This is an information item.

ASSOCIATED OWP WORK ELEMENT/GOAL

Work Element 41 – Transportation Safety and Security Projects and Planning

SUMMARY

On Dec. 4, 2025, Board Member Romero requested PAG staff to prepare a future agenda item for the Regional Council to discuss the role PAG plays in transportation safety. Of specific interest was improving safety for vulnerable users, bicycle riders and pedestrians. The region has seen an alarming uptick in pedestrian fatalities over the past 10 years. PAG provides several different services to our agency partners in the area of safety.

One service is PAG's safety explorer database which serves as a repository for data collected regionwide. This data is used by PAG, member jurisdictions, as well as consultants when analyzing the transportation system or performing location specific studies. This information is also utilized to identify trends or hotspots where safety issues are arising. Access to the safety explorer is free to all PAG member jurisdictions and is updated annually. [Explorer – Safety](#)

Another service is the regional Road Safety Assessment (RSA) Program PAG implemented in 2011, largely modeled after the ADOT RSA Program, which began operation in 2006. RSAs are formal examinations and evaluations of safety aspects of particular intersections or roadway corridors. RSAs can be performed on existing facilities or on facilities that are still in design. All RSAs are performed by an independent, multi-disciplinary team and are led by a person trained in performing RSAs. The RSA team considers the safety of all roadway users, estimates and reports on potential road safety issues, and identifies opportunities for safety improvements.

The goal of the PAG RSA Program is to make RSAs at intersections and roadways available for all PAG-member jurisdictions. Annually, PAG conducts four to five RSAs and has secured funding for this effort through HSIP funds. PAG has conducted over 75 RSAs since the inception of the program and has secured funding through 2028 to maintain the program.

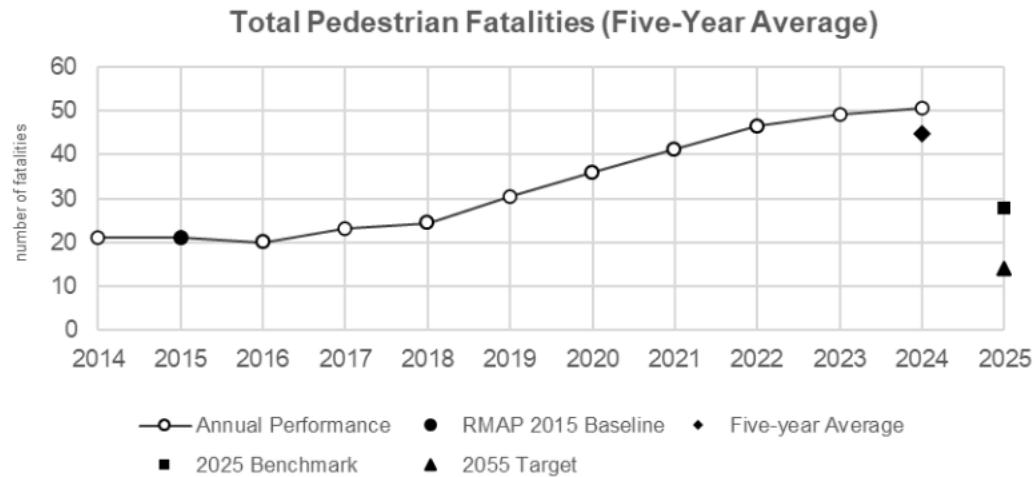
In order to be effective, safety considerations need to include a range of possible solutions in the “5E’s” of enforcement, education, emergency response, evaluation and engineering. Many crashes have a correctable behavioral component and, thus, education is imperative to coordinated and cooperative safety solutions. People will

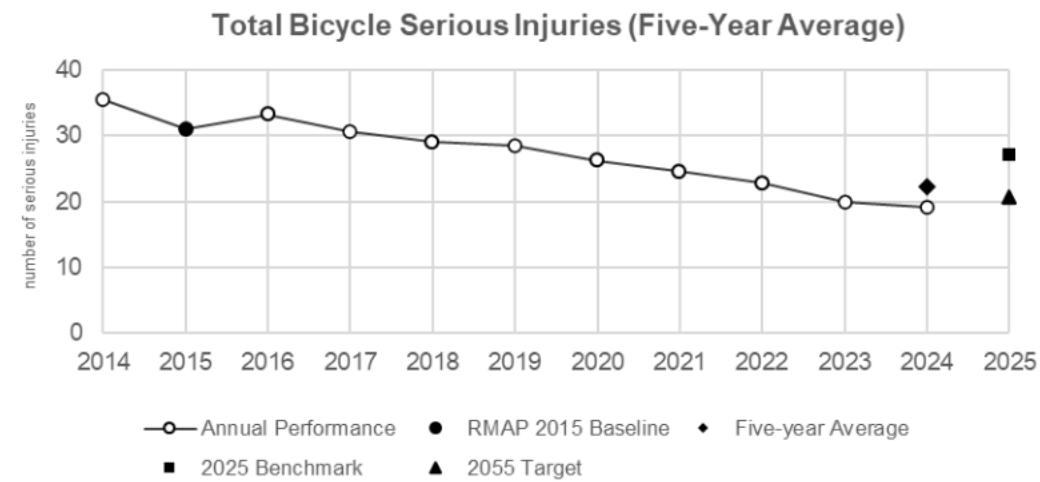
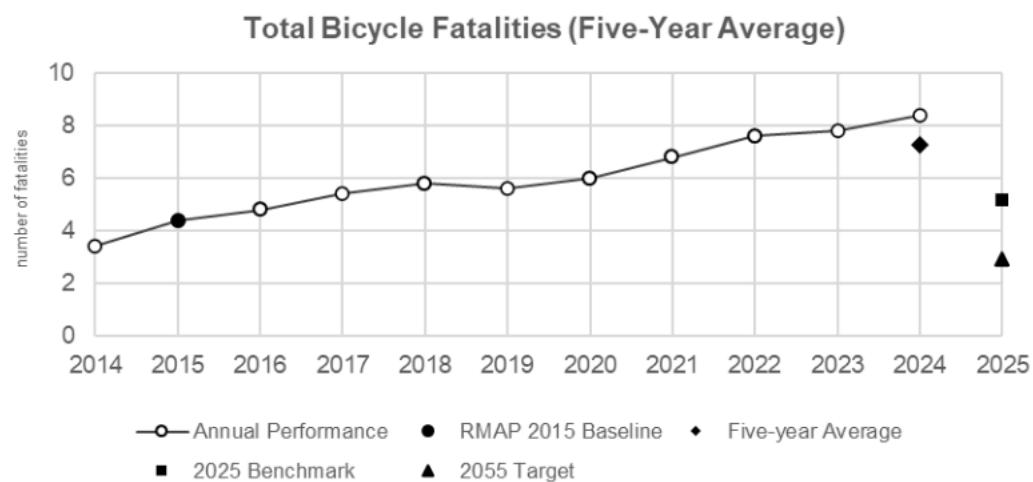
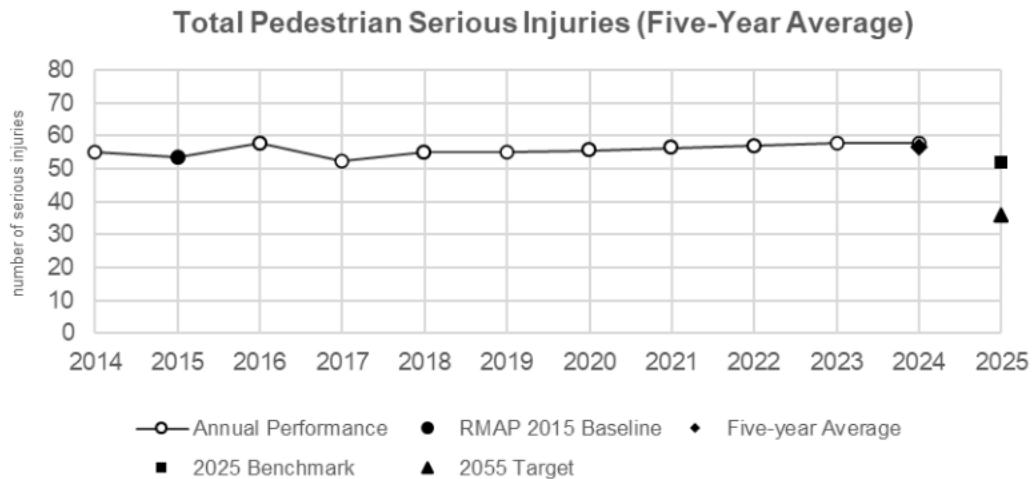
inevitably make mistakes and decisions that can lead or contribute to crashes, but the transportation system can be designed and operated to accommodate certain types and levels of human mistakes and avoid death and serious injuries when a crash occurs. During the PAG annual bicycle and pedestrian count, a substantial decrease in cycling on the sidewalk and cycling in the wrong directions has been observed. Cyclist helmet usage has also been on the rise.

For the purposes of long-range planning, the following performance measures were implemented by PAG to evaluate safety performance:

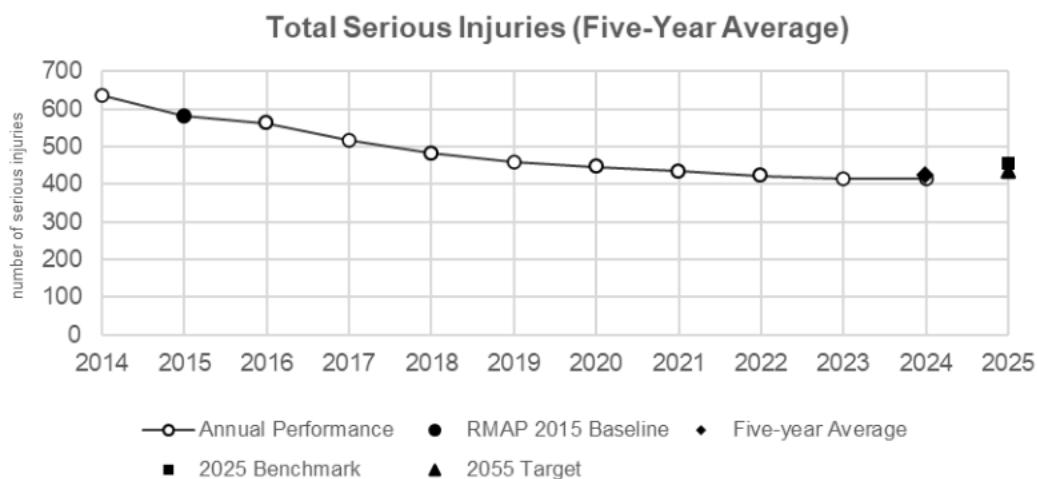
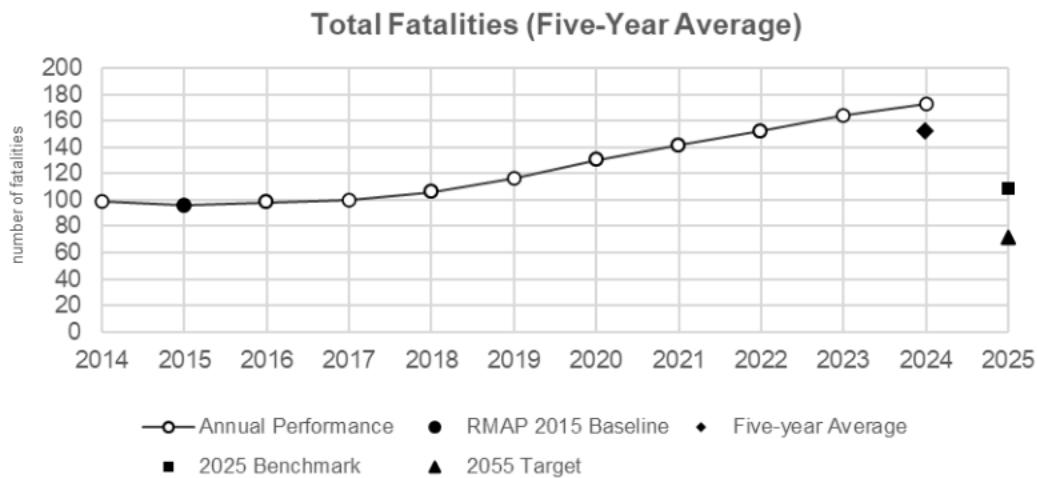
- Number of fatal crashes
- Number of incapacitating injury crashes
- Crash rate for fatal crashes (number of crashes per 100 MVMT)
- Crash rate for incapacitating injury crashes (number of serious injury crashes per 100 MVMT)
- Non-motorized fatal and serious injury crashes

These measures are monitored for the overall region. Monitoring these statistics allows the region to compare to previous performance within the region as well as overall statewide performance. The FHWA recommends a 5-year rolling average for crash monitoring. The following graphs show the latest safety performance measures for bicycle- and pedestrian-involved incidents. The 2055 targets represent the aspirational performance for the measures outlined.



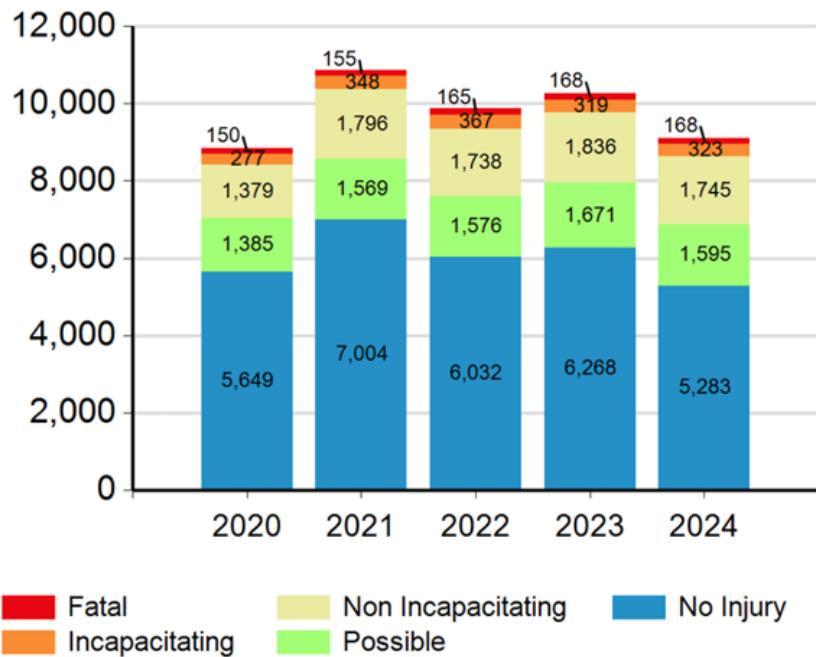


The following performance measures are for vehicular incidents.



The following tables represent data collected between 2020-2024 for the entire PAG region. These included incidents reported by local law enforcement and DPS and reported through ADOT. This represents a sample of the data that is available to PAG jurisdiction partners via the safety explorer tool.

Injury Severity by Year



Physical Condition (Operator)

Physical Condition	Count
No Apparent Influence	81,853
Unknown	9,025
Alcohol	2,929
Fell Asleep Fatigued	619
Illness Or Physical Impairment	427
Other	421
Drugs	337
Multiple	214
Medications	80
Total	95,905

Number of People

Physical Condition (Fatal Injury Status)

Physical Condition	Count
No Apparent Influence	331
Unknown	235
Drugs	112
Alcohol	106
Multiple	59
Illness Or Physical Impairment	9
Other	6
Medications	3
Total	861

Number of People

Violation (Operator)

Violation	Count
No Improper Action	47,667
Speed Too Fast For Conditions	12,739
Failed To Yield Right Of Way	9,795
Unknown	8,035
Other	3,518
Disregarded Traffic Signal	3,010
Unsafe Lane Change	2,571
Followed Too Closely	2,252
Failed To Keep In Proper Lane	2,062
Made Improper Turn	2,007
Ran Stop Sign	822
Exceeded Lawful Speed	450
Did Not Use Crosswalk	366
Drove Left Of Center Line	352
Aggressive Driving	100
Wrong Way Driving	68
Passed In No Passing Zone	64
Crossed Median	25
Drove Rode In Opposing Traffic Lane	1
Inattention Distraction	1
Total	95,905

Number of People

2020-2024

From policy to education campaigns coupled with enforcement, and planning to engineering, we all share the responsibility to make safety the highest priority on our roadways. PAG will be joined by staff from the City of Tucson, Pima County DOT, and Pima County Health Department to introduce this topic for discussion.

PRIOR BOARD AND/OR COMMITTEE ACTION

N/A

FINANCIAL CONSIDERATIONS

None.

TECHNICAL, POLICY, LEGAL OR OTHER CONSIDERATIONS

None.

ATTACHED ADDITIONAL BACKUP INFORMATION

Memorandum from Mayor Regina Romero dated Dec. 4, 2025

Staff Contact/Phone

Michael J. Ortega, (520) 792-1093
Jeanette DeRenne, (520) 792-1093, ext. 1477
Gabe Thum, (520) 792-1093, ext. 1443



December 4, 2025

Dear Board Colleagues,

I am pleased to see the Regional Active Transportation Plan included in our December 4 meeting material. Traffic safety was highlighted in the media during the month of November 2025 and not just because of the deeply tragic deaths of three University of Arizona students at 2nd St/Euclid Ave. An article published in the Arizona Daily Star on November 23, 2025¹ highlighted US DOT's National Highway Traffic Safety Administration statistics that across the US, "traffic deaths are up 20% from a decade ago, from 32,744 in 2014 to 39,345 in 2024." Pew Research Center data referenced, which was published last year, indicate that Americans are "driving more dangerously." Additionally, "out of 29 high-income countries, America ranks at the bottom of road safety... this spike is not... a global trend. The U.S. is an outlier."

I respectfully request a future agenda item to further discuss the role PAG serves in providing planning support for traffic safety, regionwide. In particular, I'm interested in improving safety for our most vulnerable users of the transportation system, people walking and biking. Far too many people have died on our roads, and together we can have an impact on improving safety for all users of the regional transportation network.

In Community,

Regina Romero
City of Tucson Mayor and PAG Chair

CC:
Michael Ortega, Interim Executive Director of the Regional Transportation Authority

SUBJECT: Expanding Voting Membership on the PAG Regional Council to include Officials of Public Agencies Administering Major Transportation Systems in Pima County

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Possible Action/Direction	10

This item is at the request of Board Member Matt Heinz to discuss the possibility of expanding membership to include representation from other public entities engaged in transit activities.

Discussion/Direction/Action: Expanding PAG's voting membership to include officials of public agencies that administer or operate major modes of transportation in the metropolitan area, including representation by providers of public transportation.

Attachment:

Memo from Supervisor Matt Heinz dated Jan. 15, 2026



Pima County Board of Supervisors

Memorandum

To: PAG Executive Director Michael Ortega

From: Matt Heinz, Regional Council Member, Pima County

Date: January 15, 2026

Subject: PAG Regional Council Agenda 01/29/2026:
Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County



Please add this to the Regional Council Agenda for January 29, 2026, and share with my fellow Regional Council colleagues. Thank you.

Discussion/Direction/Action: Expanding PAG's voting membership to include officials of public agencies that administer or operate major modes of transportation in the metropolitan area, including representation by providers of public transportation.

1. Background / Purpose

Pima Association of Governments (PAG) serves as the federally mandated Metropolitan Planning Organization (MPO) for the Tucson metro area and Pima County, responsible for developing the regional transportation plan and Transportation Improvement Program under the federal "3-C" planning process. PAG also manages the Regional Transportation Authority (RTA), a state-enabled special taxing district implementing voter-approved transportation improvements. Current voting members of the PAG Regional Council consist solely of local elected officials representing each jurisdiction in Pima County, Arizona state transportation board representation, and tribal governments—each with one vote—without dedicated seats for officials of agencies administering major transportation systems within the county.

2. Federal Policy and Best Practice Supporting Transit Representation

A. Federal Policy Requirements

Federal metropolitan transportation planning law requires MPOs serving a "Transportation Management Area" (TMA) — defined in federal law as having a population of greater than 200,000 residents — to include "officials

Supervisor Heinz

RE: Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County

January 15, 2026

Page: 2 of 5

of public agencies that administer or operate major modes of transportation in the metropolitan area" (23 U.S.C. § 134 (d)(2)(B); and 23 CFR § 450.310(d), which includes representation by providers of public transportation systems. This requirement was codified through the **MAP-21 federal transportation bill** that was signed into law on July 6, 2012. In relevant part, 23 CFR § 450.310(d)(1) states that, "Not later than October 1, 2014, each metropolitan planning organization that serves a designated TMA shall consist of: (i) Local elected officials; (ii) **Officials of public agencies that administer or operate major modes of transportation in the metropolitan area, including representation by providers of public transportation**; and (iii) Appropriate State officials." It goes on to state that, "an MPO may be restructured to meet the requirements of this paragraph (d) without undertaking a redesignation;" and that, "**An official described in paragraph (d)(1)(ii) shall have responsibilities, actions, duties, voting rights, and any other authority commensurate with other officials described in paragraph (d)(1) of this section.**" [emphasis added.]

Although many MPO boards have not complied fully with this requirement, FTA/FHWA guidance interprets the statute to mean such transportation entities should have equal decision-making rights on the policy board.

B. National MPO Practice

While MPO governance varies, many similarly sized MPOs include transit agencies or modal authorities as voting members:

- Metroplan Orlando (Central Florida) explicitly seats transit authorities (e.g., Lynx) as voting members on its MPO board.
- North Carolina Capital Area MPO (Wake County) includes transit agencies alongside local governments as voting members.

Academic research and advocacy documents note that MPOs with transit/multimodal representation tend to produce more balanced investment outcomes and better integrate multimodal planning objectives compared to boards composed solely of jurisdictions.

3. State Law and Enabling Legislation Context

A. Arizona Revised Statutes (MPO Planning)

Arizona statutes require the regional planning agency in a county to establish a transportation policy committee with representation that includes a transit interest. Specifically, state law sets out membership on this committee that must include members representing region-wide business interests, including one who represents transit interests.

This statutory framework reinforces that transit is an essential consideration in regional planning processes and should be represented in policy development.

B. RTA Enabling Legislation

Supervisor Heinz

RE: Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County

January 15, 2026

Page: 3 of 5

Under Arizona Revised Statutes, the Regional Transportation Authority (RTA) board gives each regional council of governments member with one vote. RTA membership and governance therefore mirror PAG's current one-vote structure. However, the statute does not preclude intergovernmental agreements or modifications to PAG's bylaws that expand participation to other transportation entities, particularly where those entities have operational or funding stakes (such as transit providers).

4. Regional Needs and Organizational Efficiency

A. Multi-Modal Planning Imperative

PAG's planning responsibilities—and the RTA's implementation focus—extend beyond highway capacity to encompass transit, active transportation, air quality, and “complete streets” mobility performance. Including transit agencies (and other major transportation mode stakeholders) with voting authority strengthens PAG's ability to plan holistically for multimodal systems, rather than delegating transit priorities indirectly through city/county representatives.

B. Enhanced Effectiveness and Equity

- Decision legitimacy: Transit operations and multimodal investment programs affect regional mobility outcomes and deserve direct input from agencies with operational expertise.
- Balanced investment outcomes: Academic research suggests that MPOs lacking transit representation tend to bias investment toward highways over alternative modes, even controlling for other factors.
- TMA performance planning: Federal performance-based planning criteria include transit asset management, safety performance, and integration with regional goals. Transit agency participation is critical to meeting these goals effectively.

5. Proposed Framework for Expanded Voting Membership

To align with current federal law, state statutory context, and national best practice, PAG should consider amendments to its governing bylaws and intergovernmental agreements to include designated transportation agency seats on the policy board, such as:

A. Transit Representation Options

Supervisor Heinz

RE: Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County

January 15, 2026

Page: 4 of 5

- Direct representative from the primary regional transit provider(s) (e.g., Sun Tran and/or regional transit authority entity); and
- Representative seat(s) allocated for providers of public transportation as defined under federal planning guidance.

B. Other Transportation Entities

- Seats for regional mobility authorities, bicycle/pedestrian coalition, tribal transit authorities, and major airport/multimodal hubs, where appropriate.

C. Allocation and Voting Structure

- Maintain one member-one vote representation criteria while ensuring that transit and other transportation entities have equal voting authority on transportation planning matters, consistent with federal requirements.

6. Recommended Next Steps

1. Legal review by PAG counsel to draft amendments to the Intergovernmental Agreement(s) and PAG Bylaws to formally include transit and transportation agency seats.
2. Stakeholder engagement with local transit operators, tribal transit representatives, and other regional transportation providers to define seat criteria and selection process.
3. Board discussion on proportional vs. equal representation options and potential phase-in.
4. Federal certification review alignment to demonstrate compliance with MAP-21/FAST ACT MPO representation requirements

Conclusion

Expanding PAG's voting membership to include transit and other transportation agencies is supported by federal policy requirements, national MPO best practice, Arizona statutory context, and regional mobility

Supervisor Heinz

RE: Expanding Voting Membership on the PAG Regional Council to Include Officials of Public Agencies Administering Major Transportation Systems in Pima County

January 15, 2026

Page: 5 of 5

needs. Such an expansion would improve governance legitimacy, strengthen multimodal planning, and better align PAG with both federal planning mandates and equitable regional representation.

cc: Jan Lesher, Pima County Administrator
Carmine DeBonis, Jr., Deputy Pima County Administrator
Kathryn Skinner, Director, Pima County Transportation Dept

SUBJECT: Request for Future Agenda Items

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Action	11

This item allows Regional Council Members to identify issues, updates, or topics they would like placed on upcoming meeting agendas.

Pursuant to Arizona open meeting laws, A.R.S. § 38-431.02(H), the board cannot discuss or take action today on any matters raised under this agenda item.

SUBJECT: Election of Officers

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Action	12

REQUESTED ACTION/SUGGESTED MOTION

The Regional Council will be asked to elect the suggested slate of officers for 2026 as recommended by the current Chair and Vice Chair:

Chair:	Town of Marana
Vice Chair:	Town of Sahuarita
Treasurer:	City of South Tucson

ASSOCIATED OWP WORK ELEMENT/GOAL

None.

SUMMARY

Article VII, Section 1, of the bylaws of Pima Association of Governments (PAG) and Section VIII of the Articles of Incorporation state that the following officers shall be elected annually: Chair, Vice Chair and Treasurer. Therefore, it is necessary to elect these officers to serve until January 2027 or thereafter until the next election is held.

- The established practice for conducting PAG officer elections includes preparing a slate of officers for annual elections with a recommended slate from the current officers.
- From year to year, the slate typically rotates up, so that the Vice Chair becomes the Chair and the Treasurer becomes the Vice Chair on the PAG Regional Council.
- The Treasurer position typically brings on a new officer while the former Chair moves off the Regional Council officers' rotation.
- If the recommended Jurisdictional Member declines to serve in an officer position, the rotation will continue to the next Member.

5-Year Suggested Rotation:

	2026	2027	2028	2029	2030
Chair	Marana	Sahuarita	South Tucson	Pima County	Oro Valley
Vice Chair	Sahuarita	South Tucson	Pima County	Oro Valley	Tohono O'odham Nation
Treasurer	South Tucson	Pima County	Oro Valley	Tohono O'odham Nation	Pascua Yaqui Tribe

Remaining Members to serve beyond 2030:

- City of Tucson
- Arizona State Transportation Board

ATTACHED ADDITIONAL BACKUP INFORMATION

History of Regional Council Membership

Past Regional Council Members

Regional Council										
*Bold: Chair										
Year	Oro Valley	South Tucson	Tucson	Marana	Pima County	Pascua Yaqui Tribe	Tohono O'odham Nation	Sahuarita	ASTB	
1991	Cathy Hufault	Victor Soltero	Tom Volgy	*Ora Harn	Dan Eckstrom	N/A	N/A	N/A	N/A	N/A
1992	Cathy Hufault	Shirley Villegas	George Miller	Ora Harn	*Dan Eckstrom	N/A	N/A	N/A	N/A	N/A
1993	Lee Elliott	*Shirley Villegas	George Miller	Ora Harn	Dan Eckstrom	N/A	N/A	N/A	N/A	N/A
1994	*Lanetta Elliott	Shirley Villegas	George Miller	Ora Harn	Mike Boyd	N/A	N/A	N/A	N/A	N/A
1995	Richard Parker	Shirley Villegas	George Miller	*Ora Harn	Mike Boyd	N/A	N/A	N/A	N/A	N/A
1996	Cheryl Skalsky	Shirley Villegas	George Miller	Ora Harn	*Mike Boyd	N/A	N/A	N/A	N/A	N/A
1997	Paul Parisi	*Shirley Villegas	George Miller	Ora Harn	Mike Boyd	N/A	N/A	Charles Oldham	Katie Dusenberry	
1998	*Paul Parisi	Shirley Villegas	George Miller	Ora Harn	Sharon Bronson	N/A	N/A	Vivian Tiemeir	Katie Dusenberry	
1999	Paul Parisi	Shirley Villegas	*George Miller	Ora Harn	Sharon Bronson	N/A	N/A	Zachary Freeland	Katie Dusenberry	
2000	Paul Loomis	Shirley Villegas	Bob Walkup	*Ora Harn	Sharon Bronson	N/A	N/A	Zachary Freeland	Katie Dusenberry	
2001	Paul Loomis	Shirley Villegas	Bob Walkup	Ora Harn	*Sharon Bronson	N/A	N/A	Zachary Freeland	Katie Dusenberry	
2002	Paul Loomis	Shirley Villegas	Bob Walkup	Bobby Sutton	Ann Day	N/A	N/A	*Zachery Freeland	Katie Dusenberry	
2003	*Paul Loomis	Shirley Villegas	Bob Walkup	Bobby Sutton	Ramon Valadez	Robert Valencia	Vivian Juan-Saunders	Marty Moreno	Si Schorr	
2004	Paul Loomis	*Shirley Villegas	Bob Walkup	Bobby Sutton	Ramon Valadez	Herminia Frias	Vivian Juan-Saunders	Marty Moreno	Si Schorr	
2005	Paul Loomis	Jennifer Eckstrom	*Bob Walkup	Robert Allen	Ramon Valadez	Herminia Frias	Vivian Juan-Saunders	Charles Oldham	Si Schorr	
2006	Paul Loomis	Jennifer Eckstrom	*Bob Walkup	Ed Honea	Ramon Valadez	Herminia Frias	Vivian Juan-Saunders	Charles Oldham	Si Schorr	
2007	Paul Loomis	Jennifer Eckstrom	Bob Walkup	*Ed Honea	Ramon Valadez	Herminia Frias	Ned Norris	Lynne Skelton	Si Schorr	

Past Regional Council Members

Regional Council										
*Bold: Chair										
Year	Oro Valley	South Tucson	Tucson	Marana	Pima County	Pascua Yaqui Tribe	Tohono O'odham Nation	Sahuarita	ASTB	
2008	Paul Loomis	Jennifer Eckstrom	Bob Walkup	Ed Honea	*Ramon Valadez	Peter Yucupicio	Ned Norris	Lynne Skelton	Si Schorr	
2009	Paul Loomis	Jennifer Eckstrom	Bob Walkup	Ed Honea	Ramon Valadez	Robert Valencia	Ned Norris	*Lynne Skelton	Si Schorr	
2010	Paul Loomis	Jennifer Eckstrom	Bob Walkup	Ed Honea	Ramon Valadez	Robert Valencia	*Ned Norris	Lynne Skelton	Steve Christy	
2011	*Satish Hiremath	Jennifer Eckstrom	Bob Walkup	Ed Honea	Ramon Valadez	Robert Valencia	Ned Norris	Lynne Skelton	Steve Christy	
2012	Satish Hiremath	*Jennifer Eckstrom	Jonathan Rothschild	Ed Honea	Ramon Valadez	Robert Valencia	Ned Norris	Duane Blumberg	Steve Christy	
2013	Satish Hiremath	Jennifer Eckstrom	*Jonathan Rothschild	Ed Honea	Ramon Valadez	Catalina Alvarez	Ned Norris	Duane Blumberg	Steve Christy	
2014	Satish Hiremath	Paul Diaz	Jonathan Rothschild	*Ed Honea	Ramon Valadez	Catalina Alvarez	Ned Norris	Duane Blumberg	Steve Christy	
2015	Satish Hiremath	Paul Diaz	Jonathan Rothschild	Ed Honea	*Ramon Valadez	Catalina Alvarez	Ned Norris	Duane Blumberg	Steve Christy	
2016	Satish Hiremath	Miguel Rojas	Jonathan Rothschild	Ed Honea	Ramon Valadez	Catalina Alvarez	Edward Manuel	*Duane Blumberg	Mike Hammond	
2017	*Satish Hiremath	Ildefonso Green	Jonathan Rothschild	Ed Honea	Ramon Valadez	Peter Yucupicio	Edward Manuel	Tom Murphy	Mike Hammond	
2018	Satish Hiremath	Ildefonso Green	Jonathan Rothschild	Ed Honea	Ramon Valadez	*Peter Yucupicio	Edward Manuel	Tom Murphy	Mike Hammond	
2019	Joe Winfield	*Bob Teso	Jonathan Rothschild	Ed Honea	Ramon Valadez	Peter Yucupicio	Edward Manuel	Tom Murphy	Mike Hammond	
2020	Joe Winfield	Bob Teso	Regina Romero	*Ed Honea	Ramon Valadez	Peter Yucupicio	Ned Norris	Tom Murphy	Mike Hammond	
2021	Joe Winfield	Bob Teso	Regina Romero	Ed Honea	Rex Scott	Peter Yucupicio	Ned Norris	*Tom Murphy	Mike Hammond	
2022	*Joe Winfield	Bob Teso / Paul Diaz	Regina Romero	Ed Honea	Rex Scott	Peter Yucupicio	Ned Norris	Tom Murphy	Ted Maxwell	
2023	Joe Winfield	Paul Diaz	Regina Romero	Ed Honea	Rex Scott	*Peter Yucupicio	Ned Norris / Verlon Jose	Tom Murphy	Ted Maxwell	
2024	Joe Winfield	Paul Diaz /	Regina Romero	Ed Honea	*Rex Scott	Peter Yucupicio	Verlon Jose	Tom Murphy	Ted Maxwell	
2025	Joe Winfield	Roxanna Valenzuela	*Regina Romero	Jon Post	Matt Heinz	Julian Hernandez	Verlon Jose	Tom Murphy	Ted Maxwell	

SUBJECT: Executive Session

Meeting	Meeting Date	Agenda Category	Agenda Item #
Regional Council	Jan. 29, 2026	Possible Action	13

Pursuant to A.R.S. § 38-431.03 (A)(3) (discussion or consultation for legal advice with the attorney or attorneys of the public body) and (A)(4) (discussion or consultation with the attorneys of the public body in order to consider its position and instruct its attorneys regarding the public body's position regarding contracts that are the subject of negotiations, in pending or contemplated litigation or in settlement discussions conducted in order to avoid or resolve litigation), the Regional Council will meet in a joint executive session with the RTA Board of Directors for legal advice and possible instructions regarding a Notice of Claim from the former executive director and related matters.

Possible Action: The Regional Council may provide direction to the Executive Director and legal counsel regarding the matters discussed in executive session.